

# NAIOP

COMMERCIAL REAL ESTATE  
DEVELOPMENT ASSOCIATION

CHICAGO CHAPTER

## 2018 Real Estate Forecast

Guest Speaker:  
Dr. Mark J. Eppli



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## 2018 Real Estate Forecast

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Dr. Mark J. Eppli





# The Current Commercial Real Estate Environment: Sustainable or Bubble?

Mark J. Eppli, Ph.D.

Bell Chair in Real Estate, Marquette University

January 11, 2018

# Commercial Real Estate Environment: Sustainable or Bubble

- I. Investment Speculation (An irrational run up in price – think Bitcoin)
- III. Capital Markets (Supply of capital – 2007-08 Bubble)
  - Equity
  - Debt
- IV. Construction (Supply of space – 1986 bubble)
  - Construction Put-in-Place
  - Adjusted Construction Put-in-Place
- V. The Economy (Demand for space)
  - GDP Growth
  - Employment Growth



## Summary (from last page of 2017 forecast presentation)

### Employment and GDP

- Employment gains will soften across the year (180,000-200,000 per month)  
(Actual 171,000, was a bit too bullish)
- GDP will be driven by the almighty U.S. consumer at 2.25-2.5%  
(GDP grew 2.3% over the past year with 77% of growth from consumption – got it)

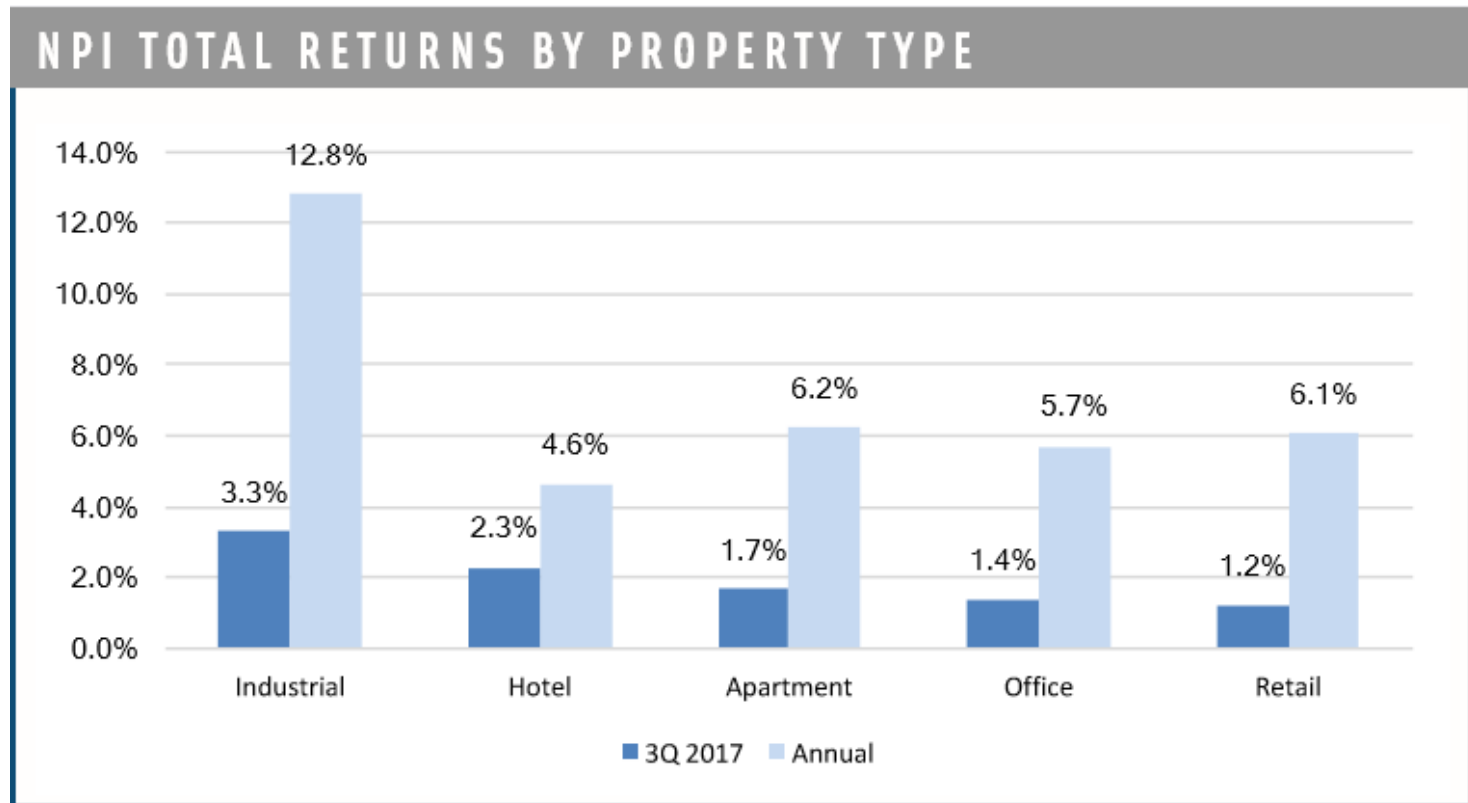
### Rates and Returns

- Long-term debt rates will increase by 50 bps with solid liquidity  
(10 USTs increased 0.17% from 2.38% in 2017 to 2.55% in 2018 a bit too hawkish)
- Equity will remain abundant but cap rates will increase 25bps  
(NCREIF cap rates fell from 4.48% to 4.38%, a bit too hawkish)

### Space Markets

- Industrial will outperform and retail demise is overstated  
(Industrial outperformed, got it)  
(Retail had major setbacks in 2017, off the mark)

## Industrial property investment outperformed

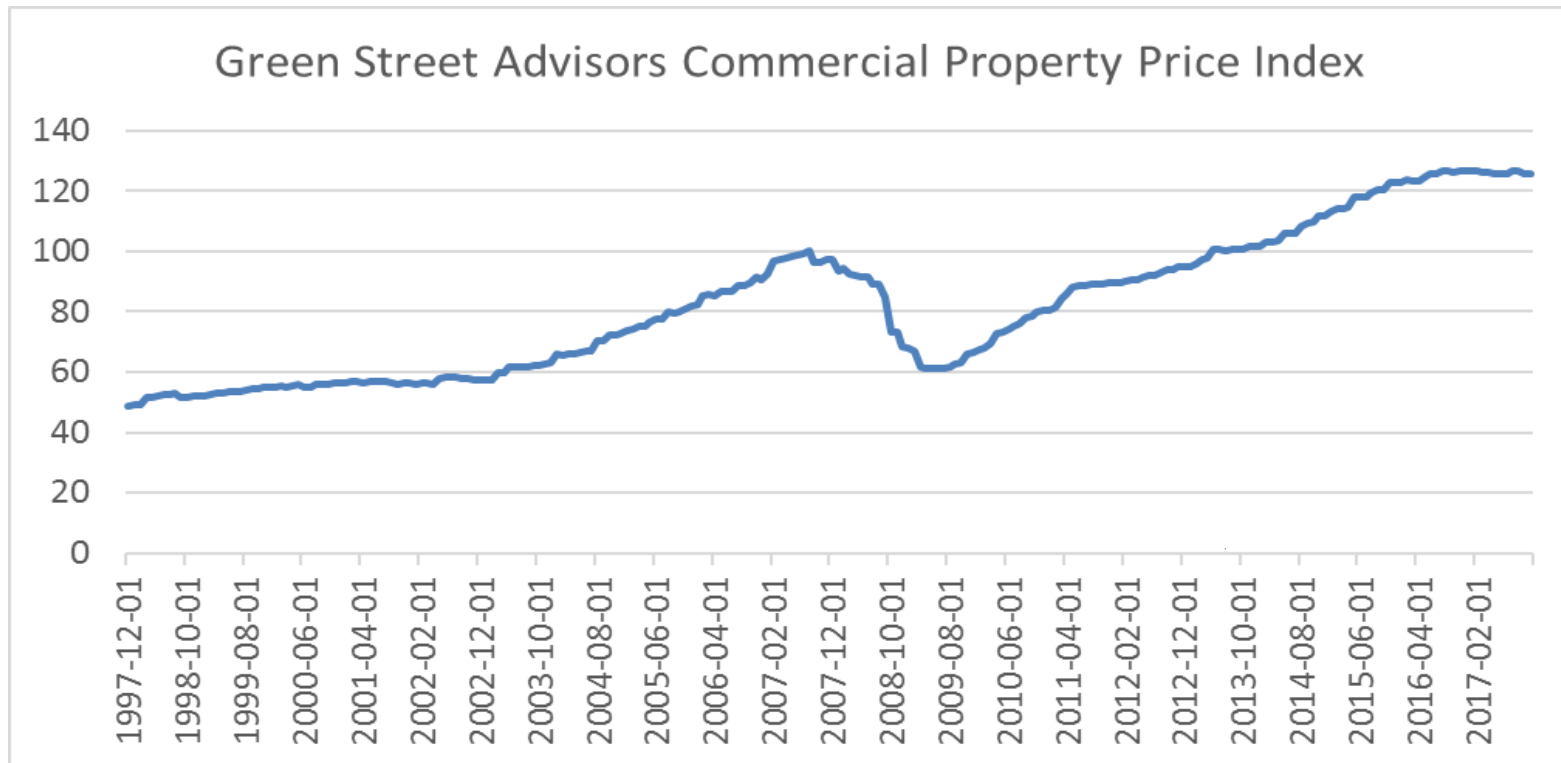


# Speculation

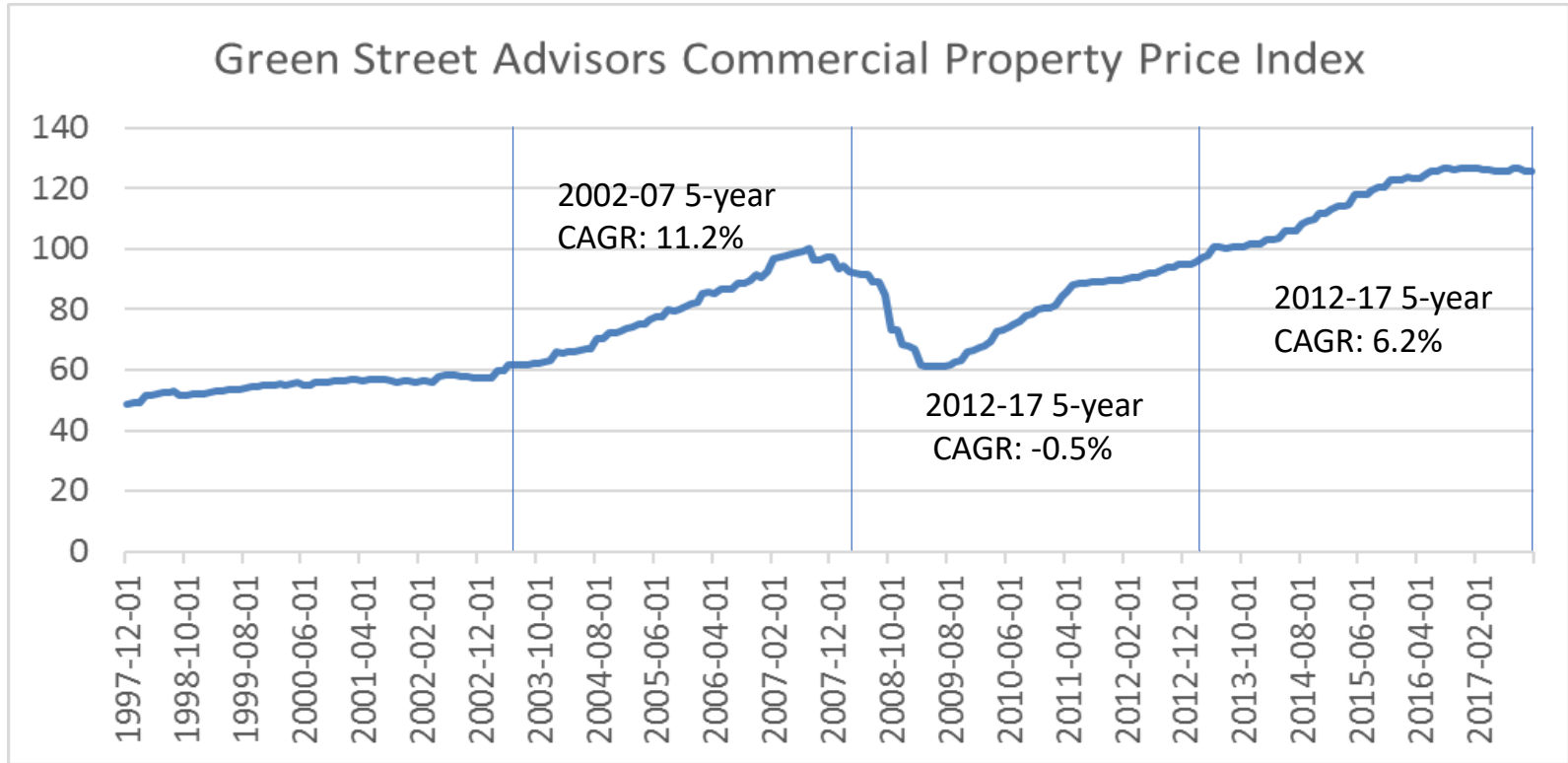
(Bitcoin and the 1920 Florida land run)



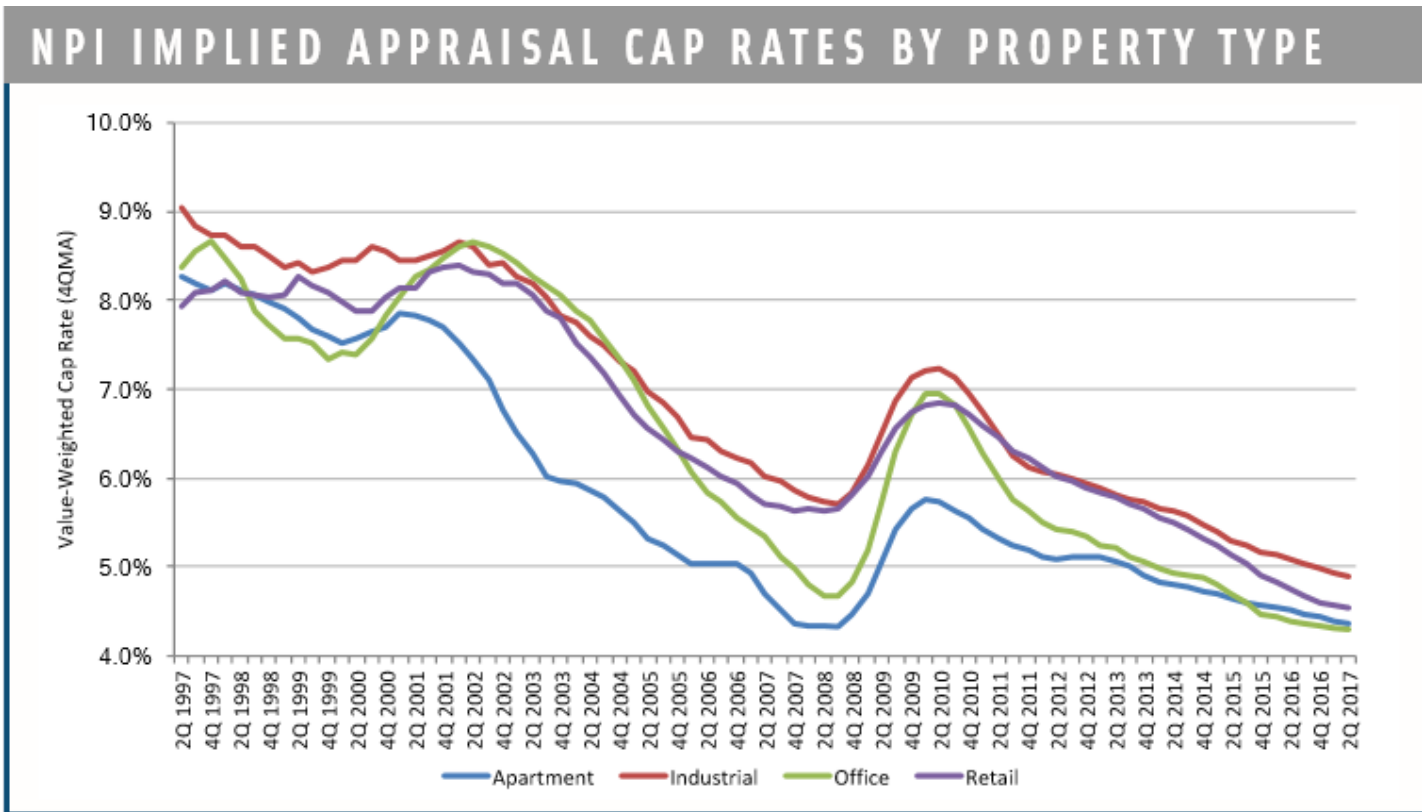
Commercial property prices have rebounded . . . .



. . . . the 2012-2017 price increases look different than the 2002-2007 price increases . . . .

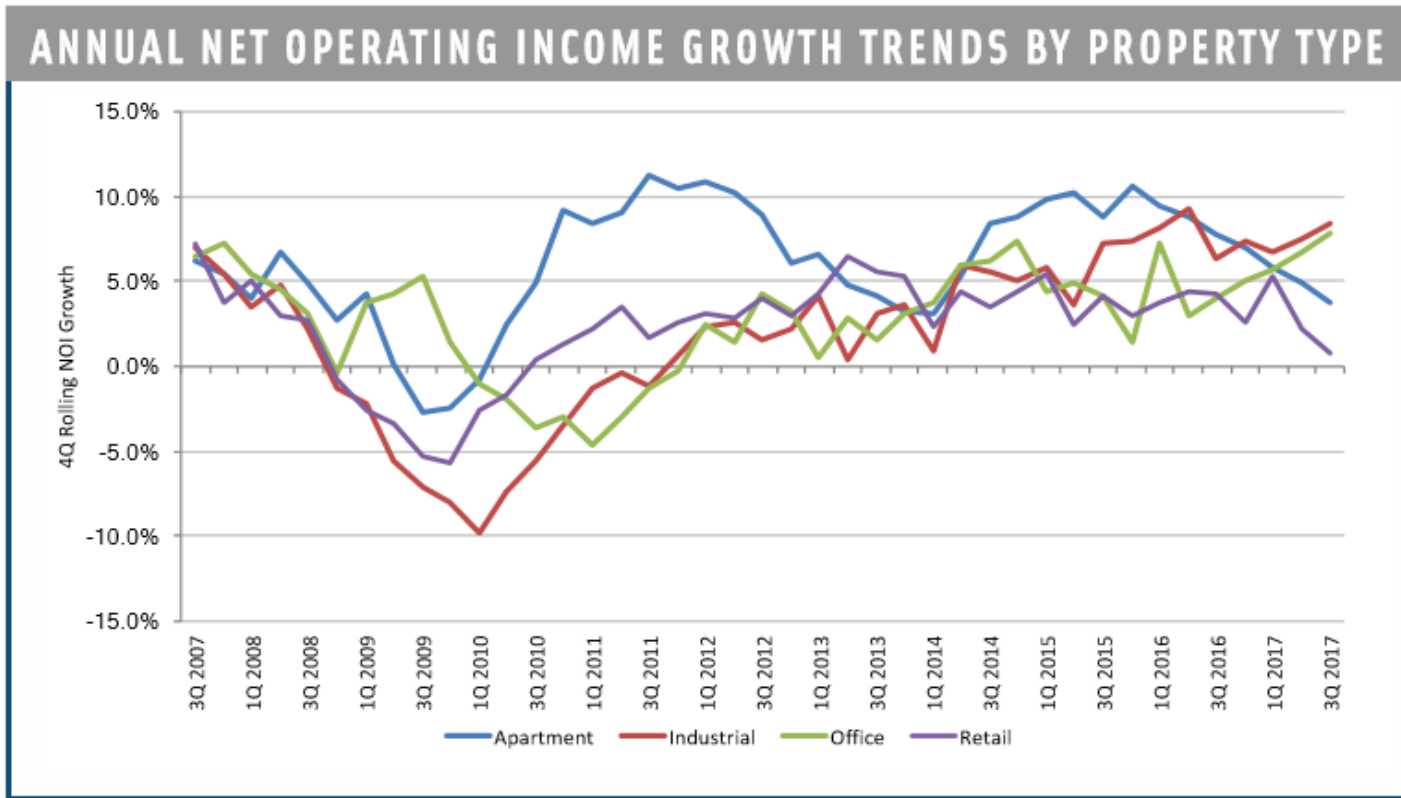


. . . . however, property cap rates are at all time lows . . . .





. . . . with solid NOI growth . . . .



. . . . over the past two years, property appreciation has been well-behaved, as is the case longer term.

### Index Appreciation Rates 1998-2017Q3

Index	1-Year	2-Year	3-Year	5-Year	10-Year	19.75-Year
Commercial Property Price Index	0.3%	2.6%	5.1%	6.2%	2.8%	5.0%
Wilshire 5000	14.1%	13.5%	7.2%	12.0%	5.5%	5.2%
Consumer Price Index (CPI)	2.2%	1.8%	1.2%	1.3%	1.7%	2.2%
Construction Producer Price Index	3.7%	2.5%	1.1%	1.6%	2.0%	2.3%



## Speculative Bubble

- Commercial real estate prices have moderated over the past two years – no bubble
- However, property cap rates are at all time lows – possible bubble
- Solid NOI growth has justified part of the price inflation – no bubble

In summary, while commercial real estate is fully priced, it is not over priced relative to risk spreads for other asset classes (more on that later), and is not a speculative bubble.

# Capital Markets

(the 2007-09 Credit Bubble)

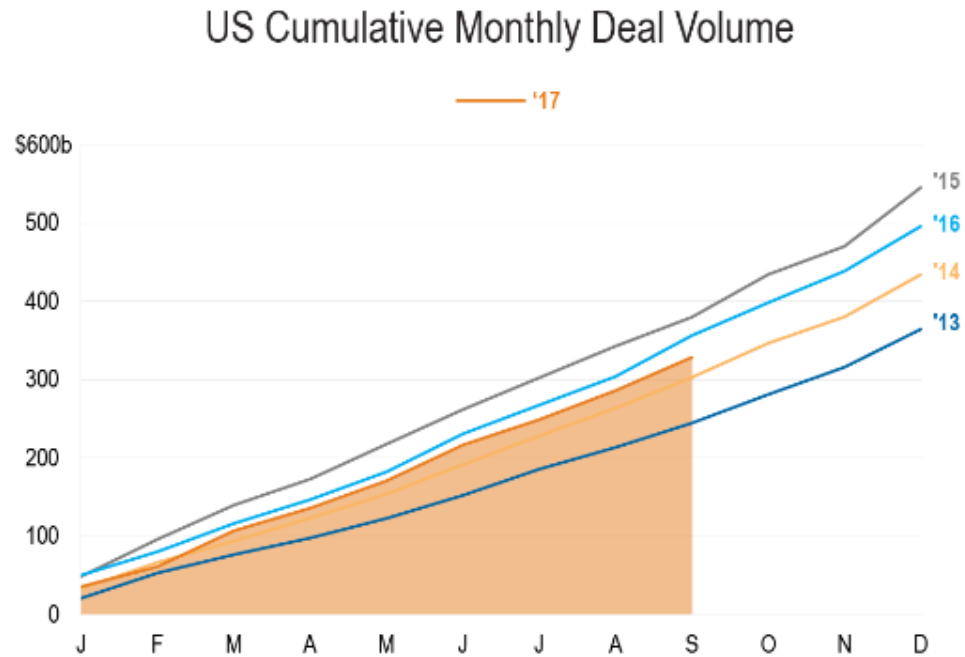


# Commercial Real Estate Equity Investment



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U.S. real estate transaction volume is down year-to-date . . . .



Source: Real Capital Analytics



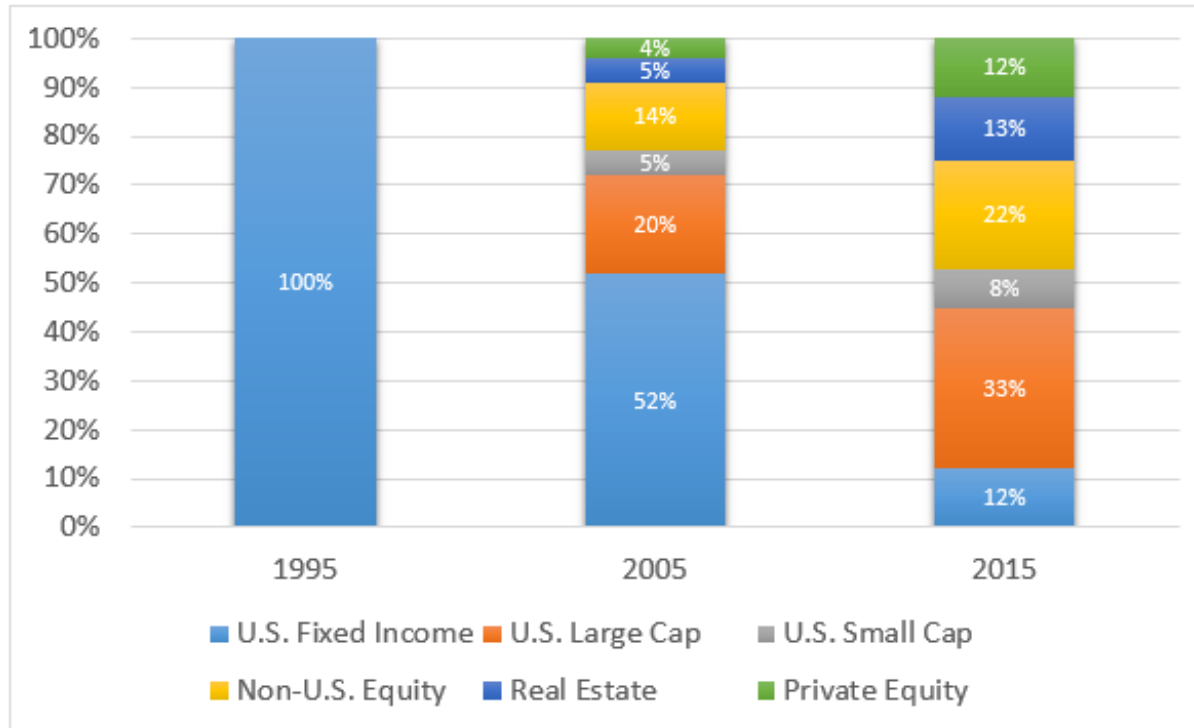
. . . . U.S. real estate transaction volume is off . . . .

## RCA Commercial Real Estate Transaction Volume (Year-over-Year to November 2017)

	Volume Change
All Property	-31%
Apartment	-7%
Industrial	-31%
Office	-50%
Retail	-54%
Hotel	3%

. . . . pension fund investment in commercial real estate will remain strong . . . .

**Same Return, Increasing Risks: Portfolio Mix needed for a 7.5% Return**



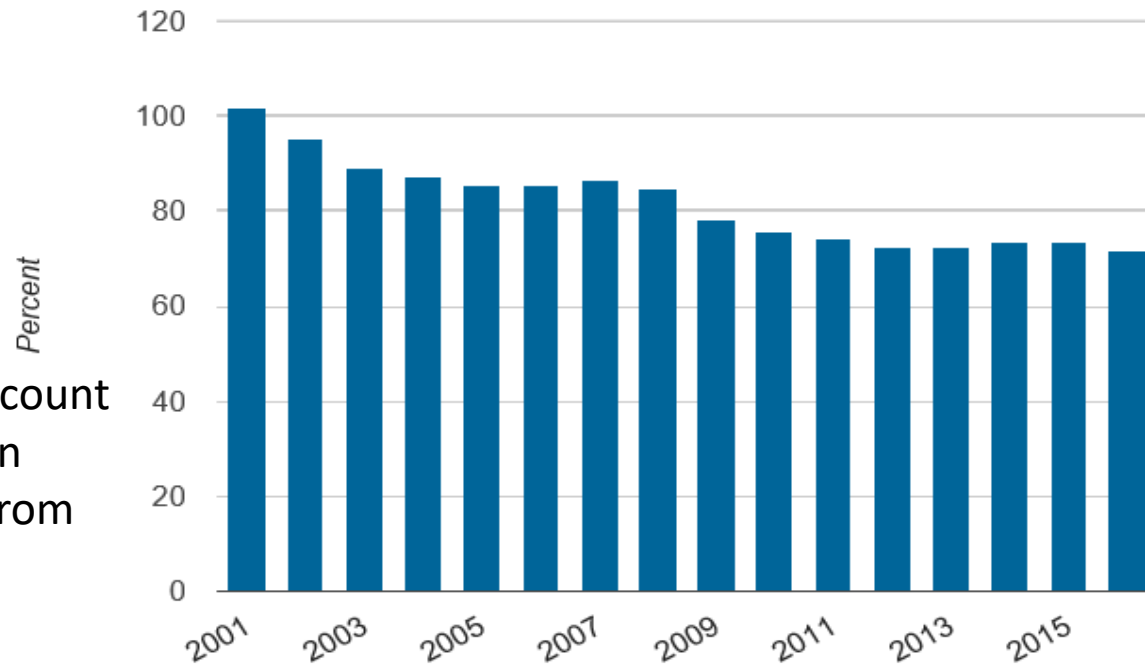
. . . . CalPERS is increasing its allocation to commercial real estate.

### CalPERS Investment Allocation to Real Estate

Year	Real Estate Allocation (\$billion)	Asset Under Management (\$billion)	% Allocated to Real Estate
2002	13	143	9.3%
2004	11	133	8.3%
2006	11	164	6.9%
2008	20	205	9.8%
2010	22	199	11.0%
2012	23	212	10.9%
2014	24	232	10.1%
2016	31	293	10.6%
2017+			13.0%

. . . Actuarial Funded Ratio has dropped from 103% in 2002 to 72% in 2016.

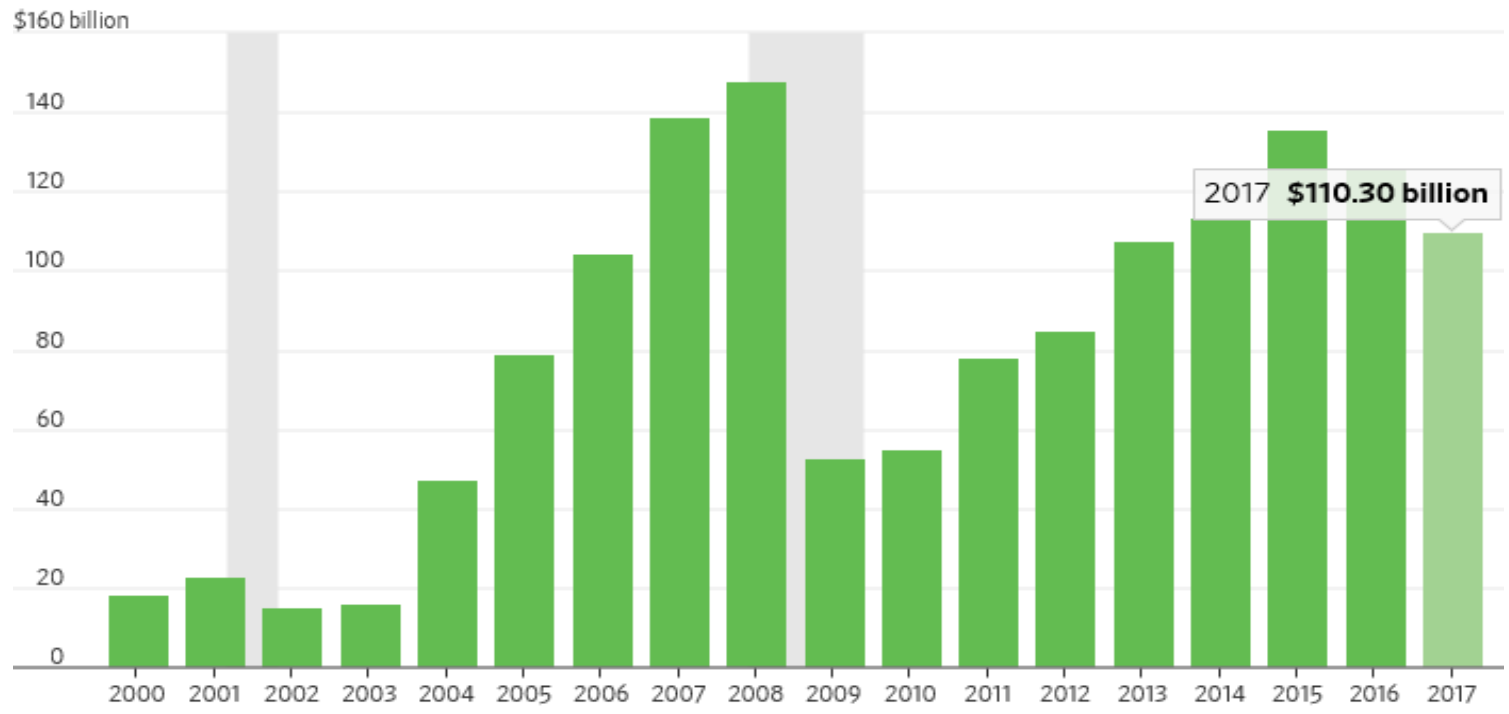
**Actuarial Funded Ratio for State and Local Pensions, 2001-2016**



Note: The median discount rate for public pension plans was 8 percent from 1990-2011, and 7.75 percent in 2012.

... pension fund dry power \$136 billion in 2017 compared with \$120 billion in 2016 ...

### Global Private Equity Real Estate Funding



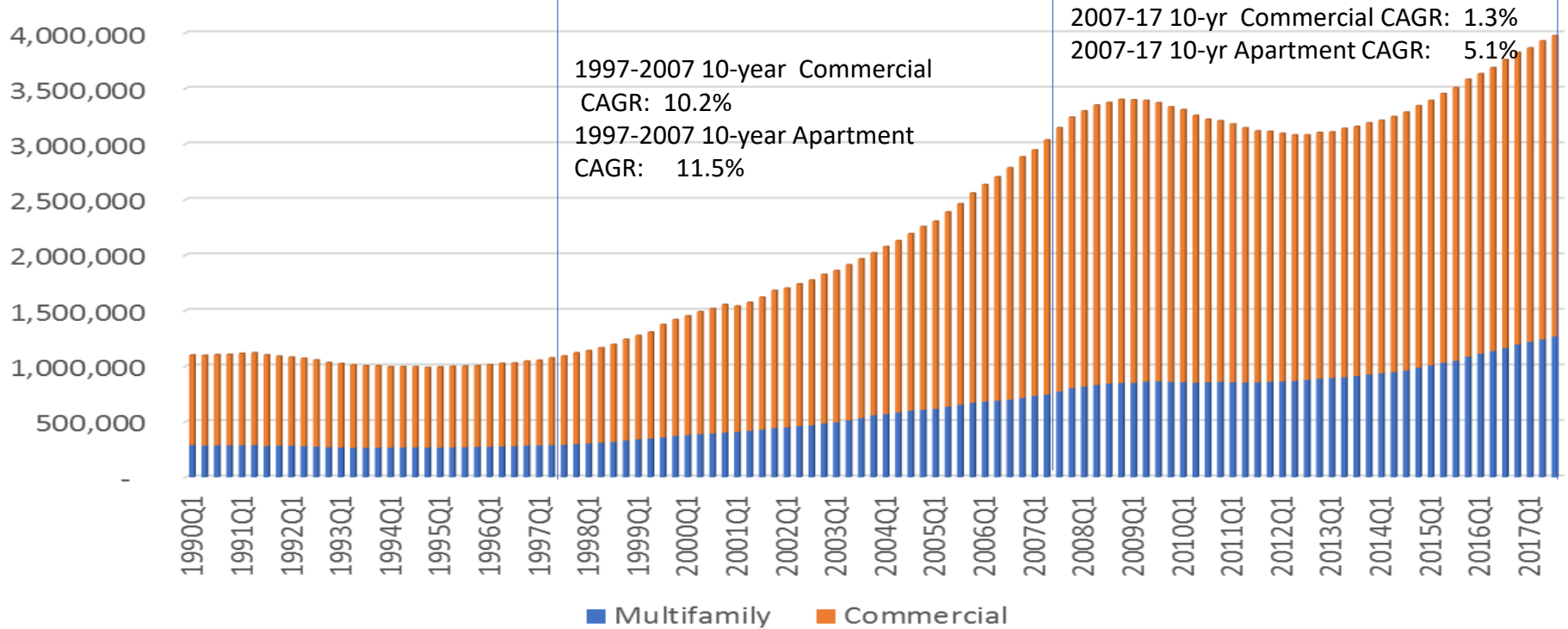
# Commercial Real Estate Debt Investment



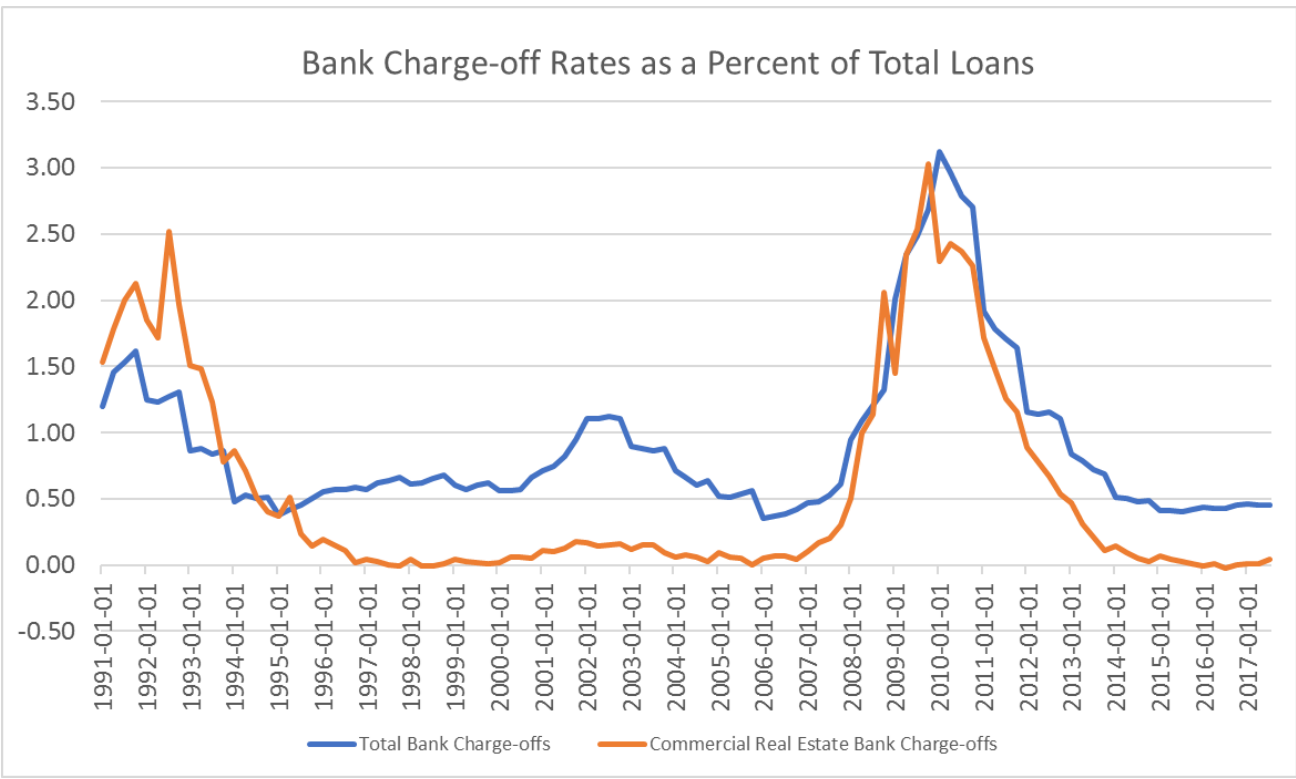
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Total commercial real estate debt outstanding is growing sustainably . . . .

Total Multifamily and Commercial Debt Outstanding

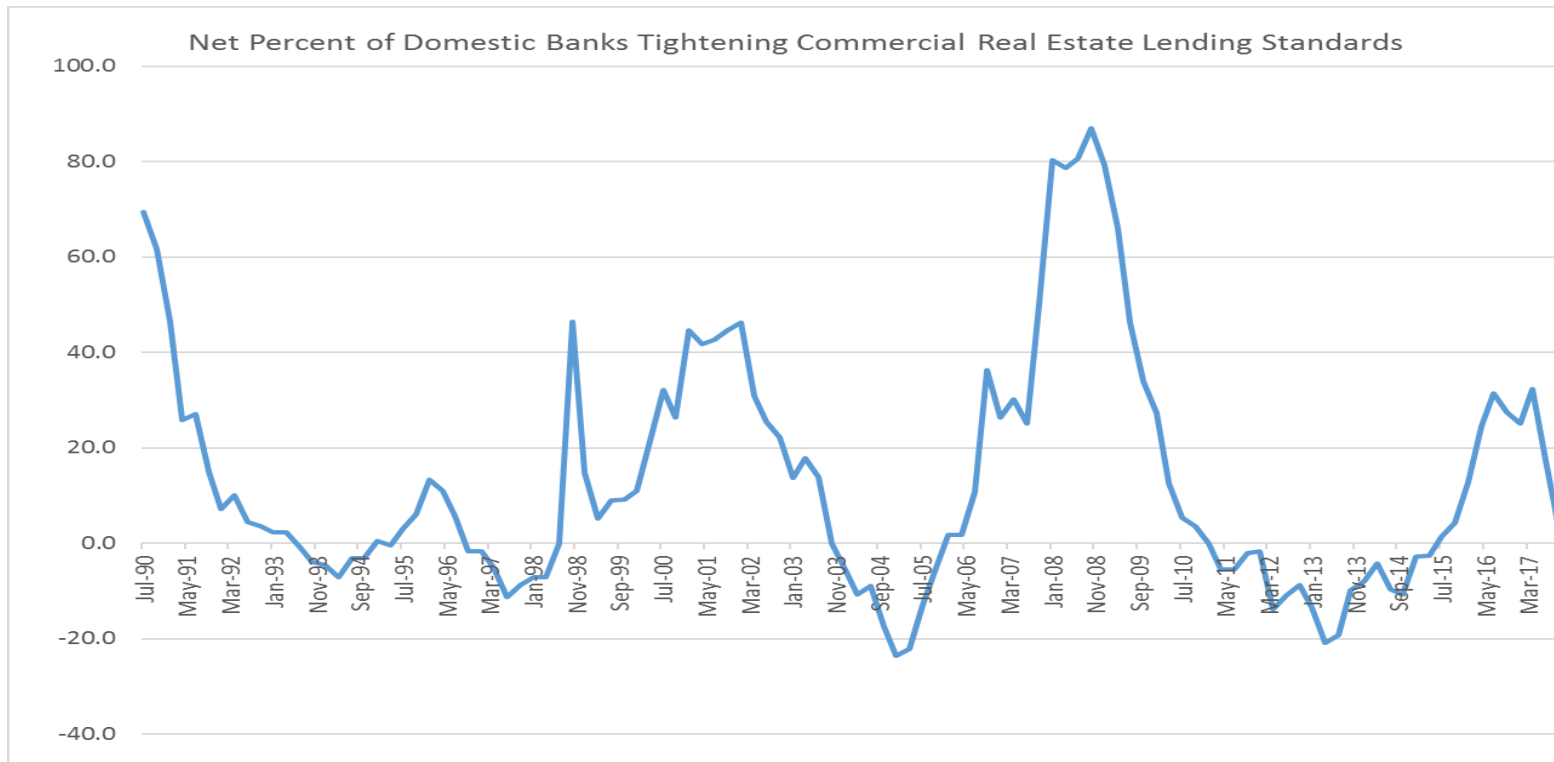


. . . . with low charge-off rates, banks are making money and will stay in the game . . . .





. . . . as banks reveal solid discipline, tightening lending standards . . . .



. . . . however, the tightening comes on the heels of new regulation.

The HVCRE (high volatility commercial real estate) regulation within the Basel III capital requirements, effective as of January 1, 2015, mandates that, in order to be exempt from an HVCRE designation, borrowers who originate commercial acquisition, development and construction (ADC) loans must meet a 15% equity requirement, and the leverage on such loans cannot exceed 80% of the estimated completed value of the project. If these conditions are not met, the loans will be subject to a 150% risk weight requirement -- an increase from the previous 100% requirement.

## Capital Markets Bubble

- Commercial real estate transaction volume is down the last two years
- Institutional and other investors are likely to continue to invest in commercial real estate
- Commercial real estate debt volumes are growing at a sustainable pace
- Lenders have tightened lending standards

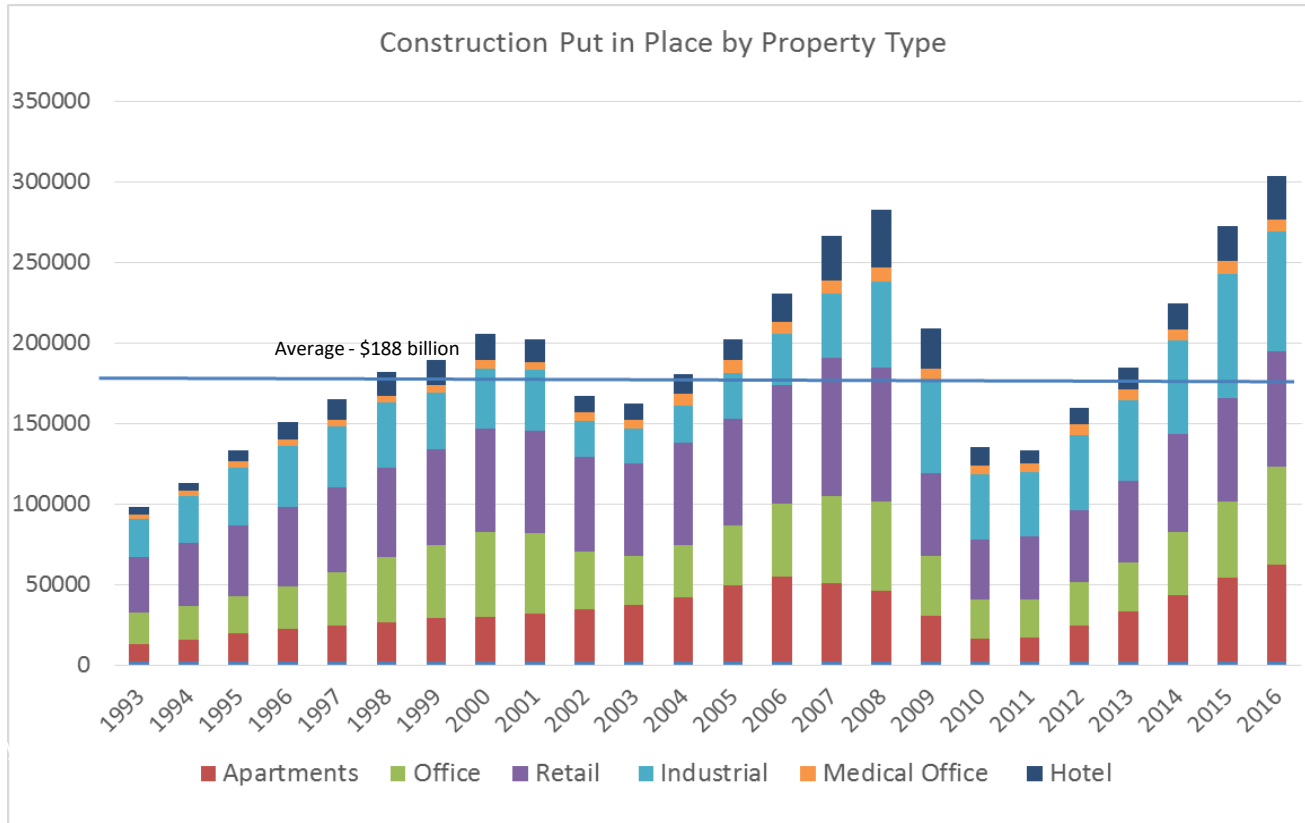
In summary, the debt and equity markets are functioning in an appropriate and sustainable manner.

# Construction

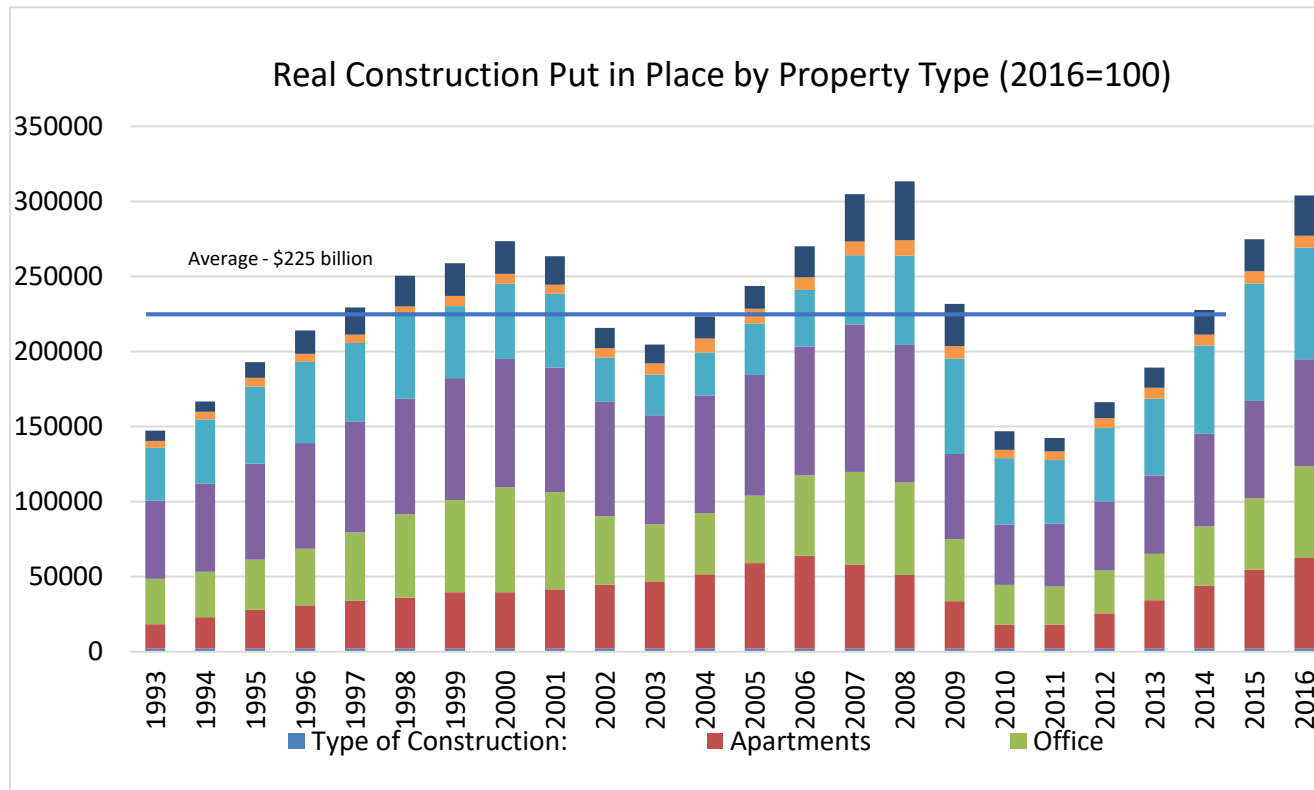
## The 1986 Bubble



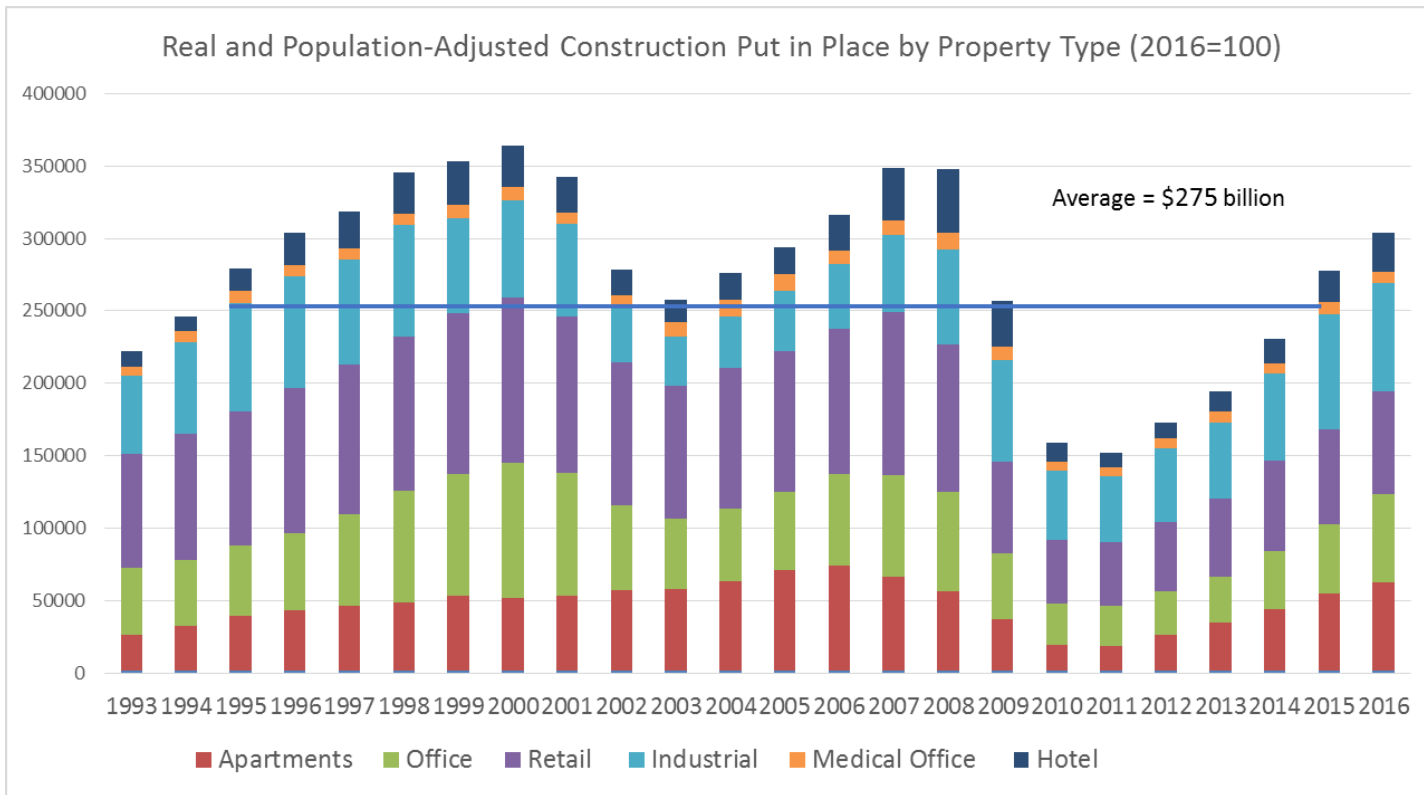
# New construction by property type . . . .



... same chart as the previous slide, but accounting for inflation ...



. . . . same chart as the previous slide but accounting for population growth.



## Construction or Space Market Bubble

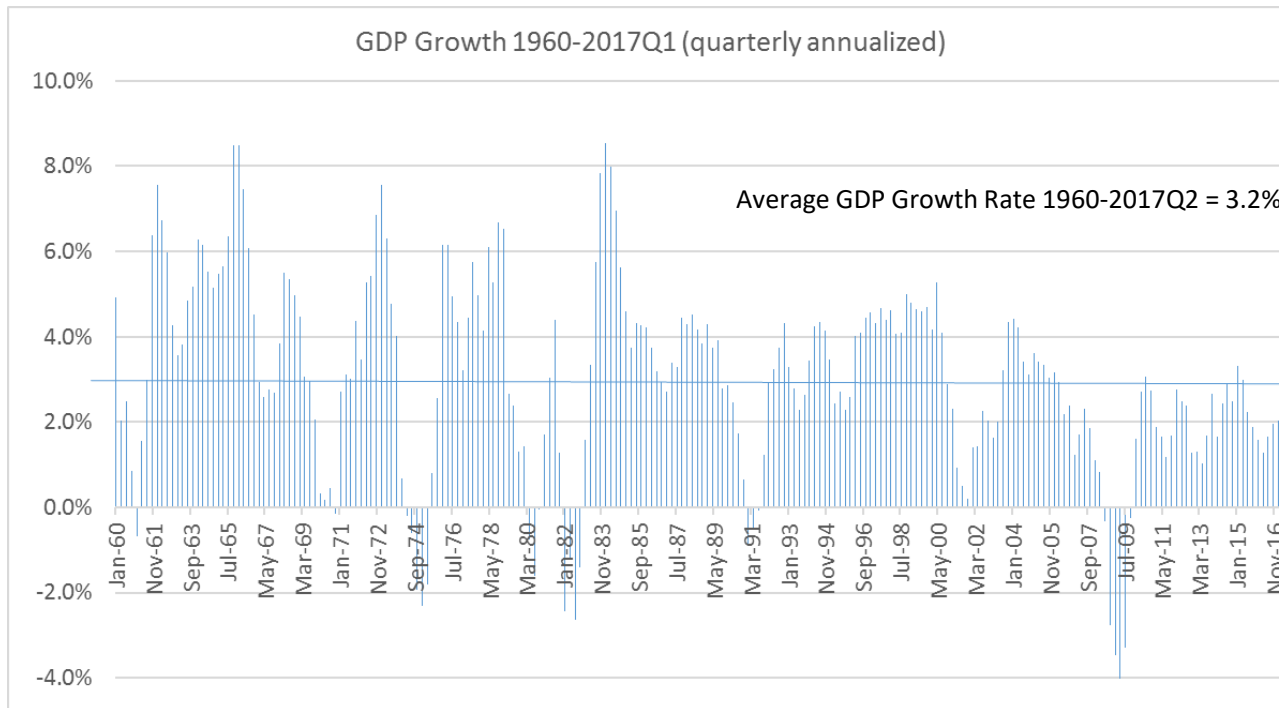
With the exception of fairly narrow pockets of apartment overbuilding, construction is being maintained at sustainable levels,



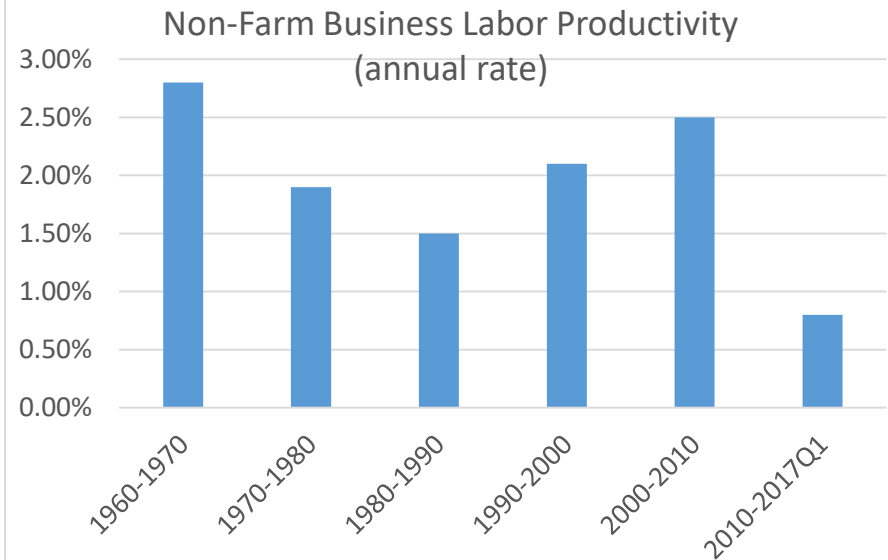
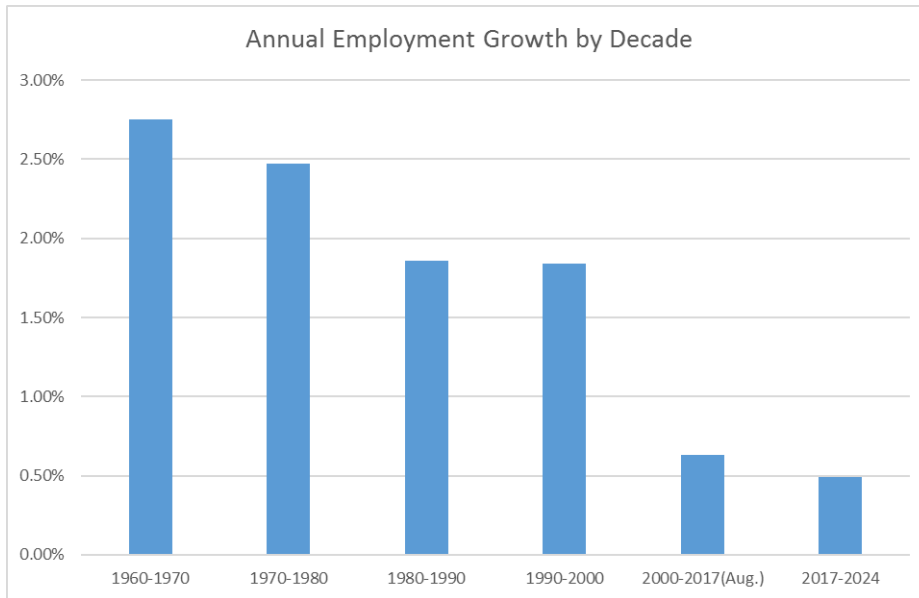
# The Economy



Since the Great Recession, GDP has grown at a modest 2.1%. At 102 months it is the third longest of the 33 economic cycles since 1854 . . . .

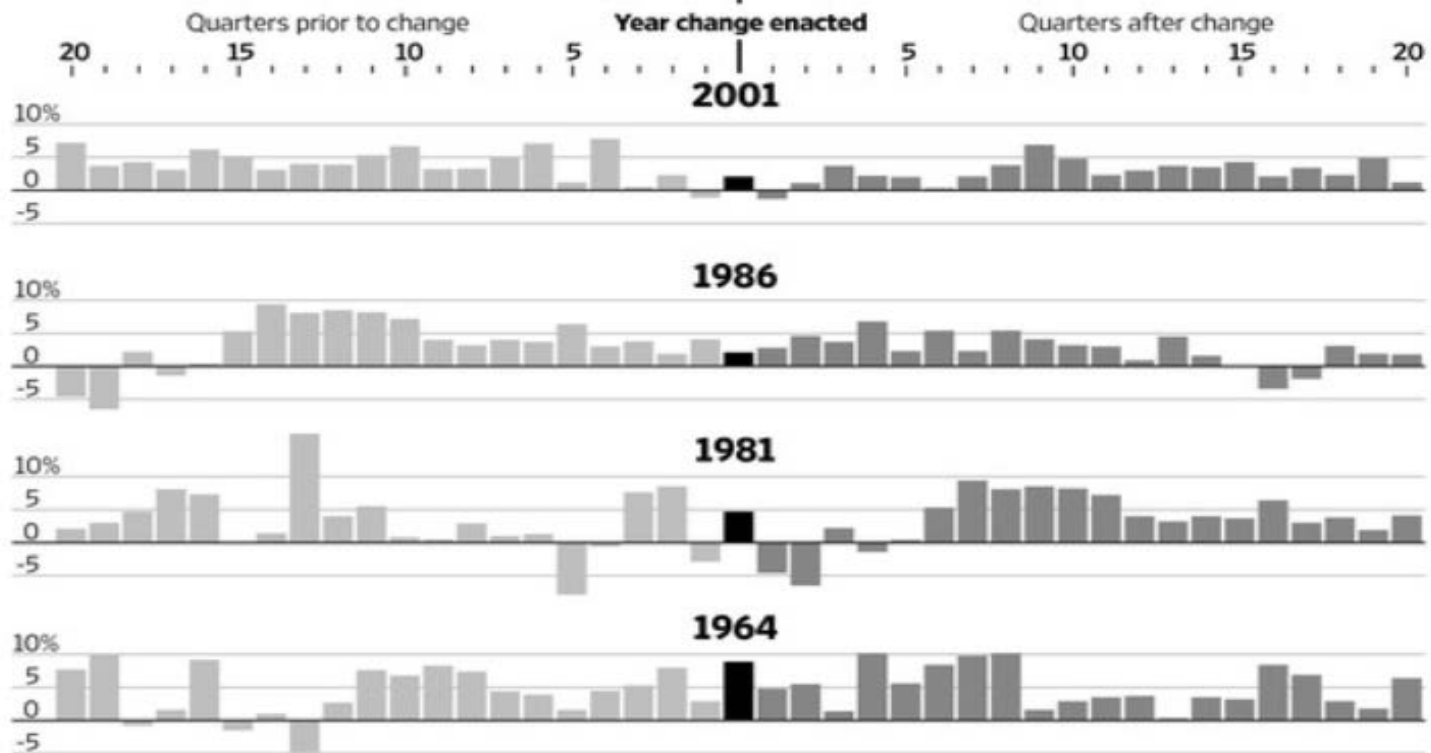


. . . . GDP growth is real growth and impacted by employment growth and labor productivity, both are trending slower . . . .

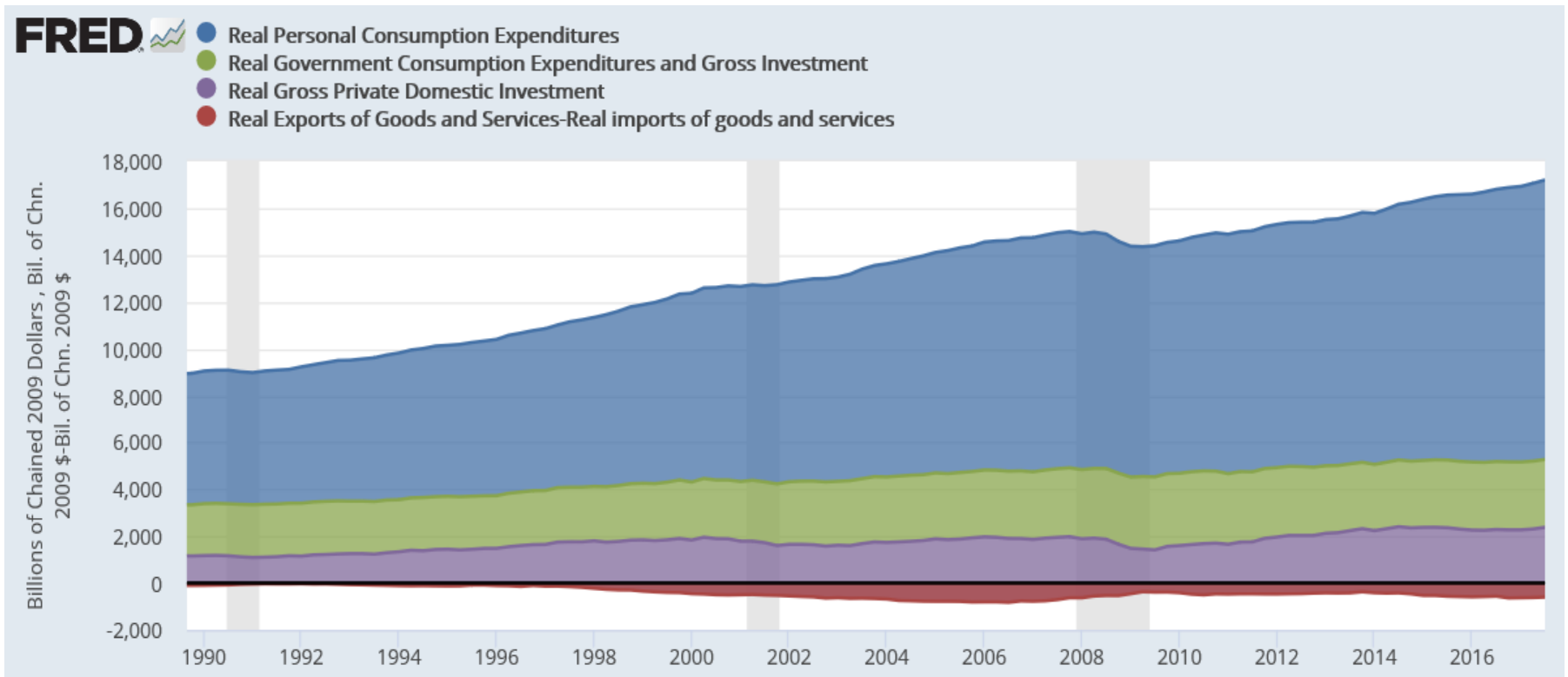


. . . . the impact of tax code changes on GDP . . . .

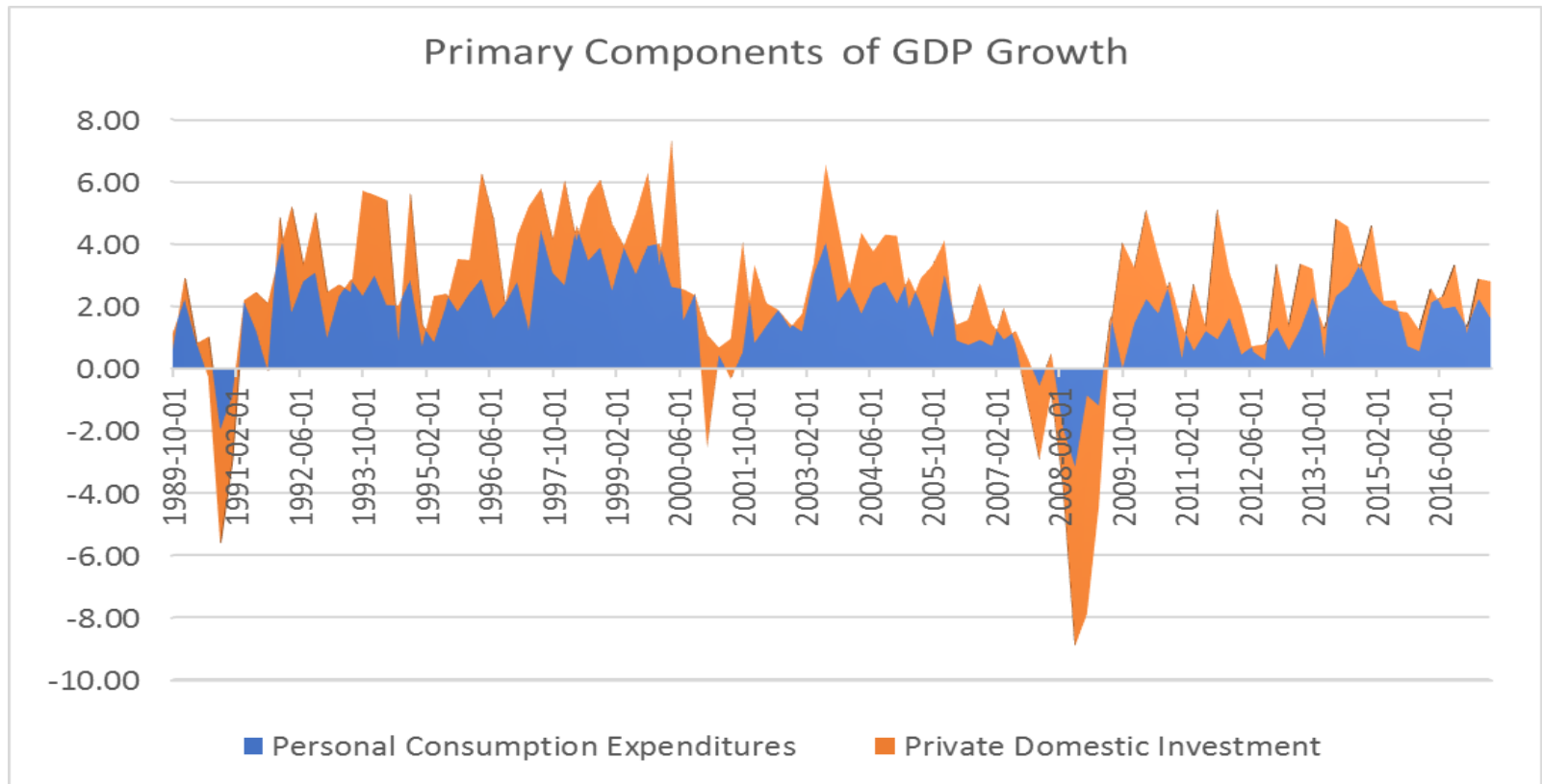
Quarterly Change in GDP before and after big Revisions in the Tax Code



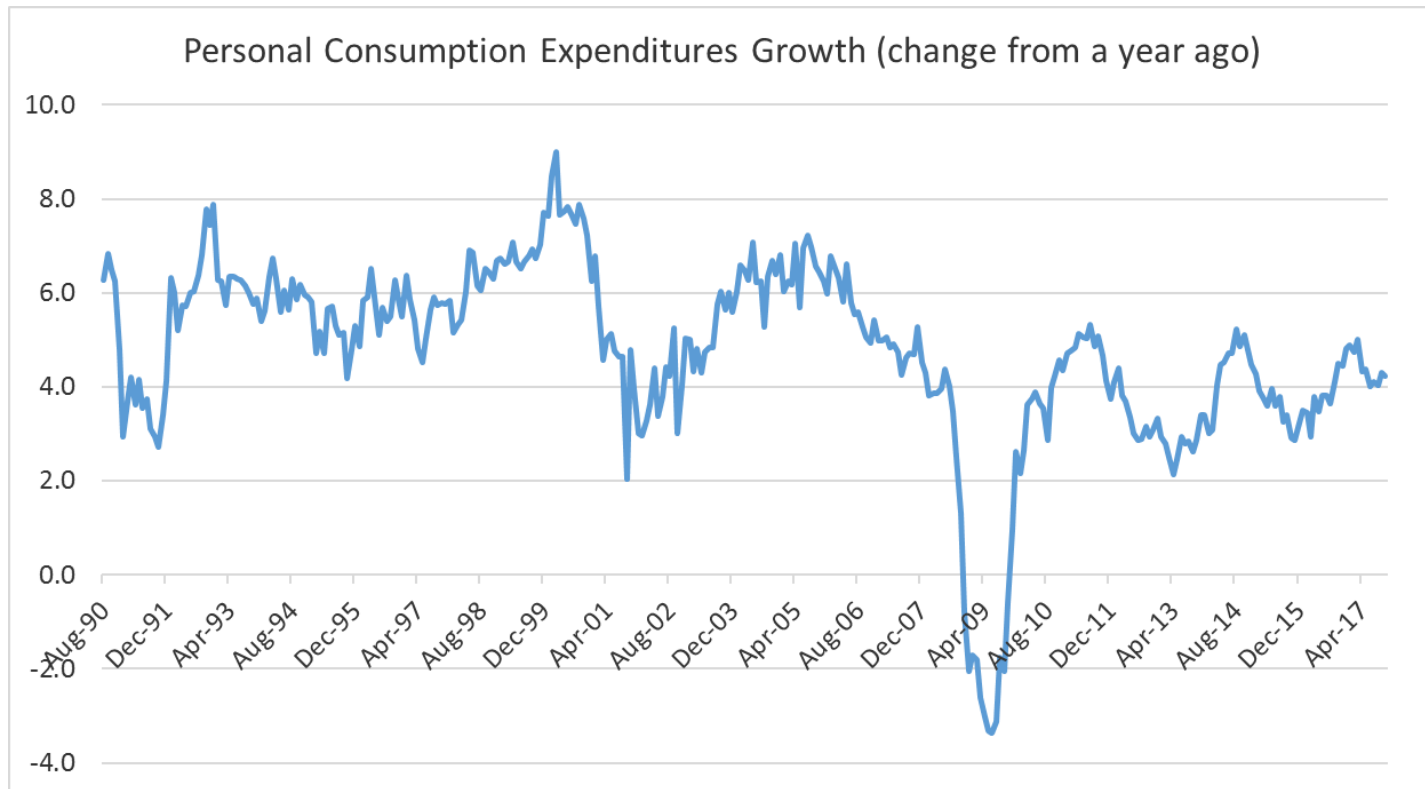
. . . . GDP growth by component . . . .



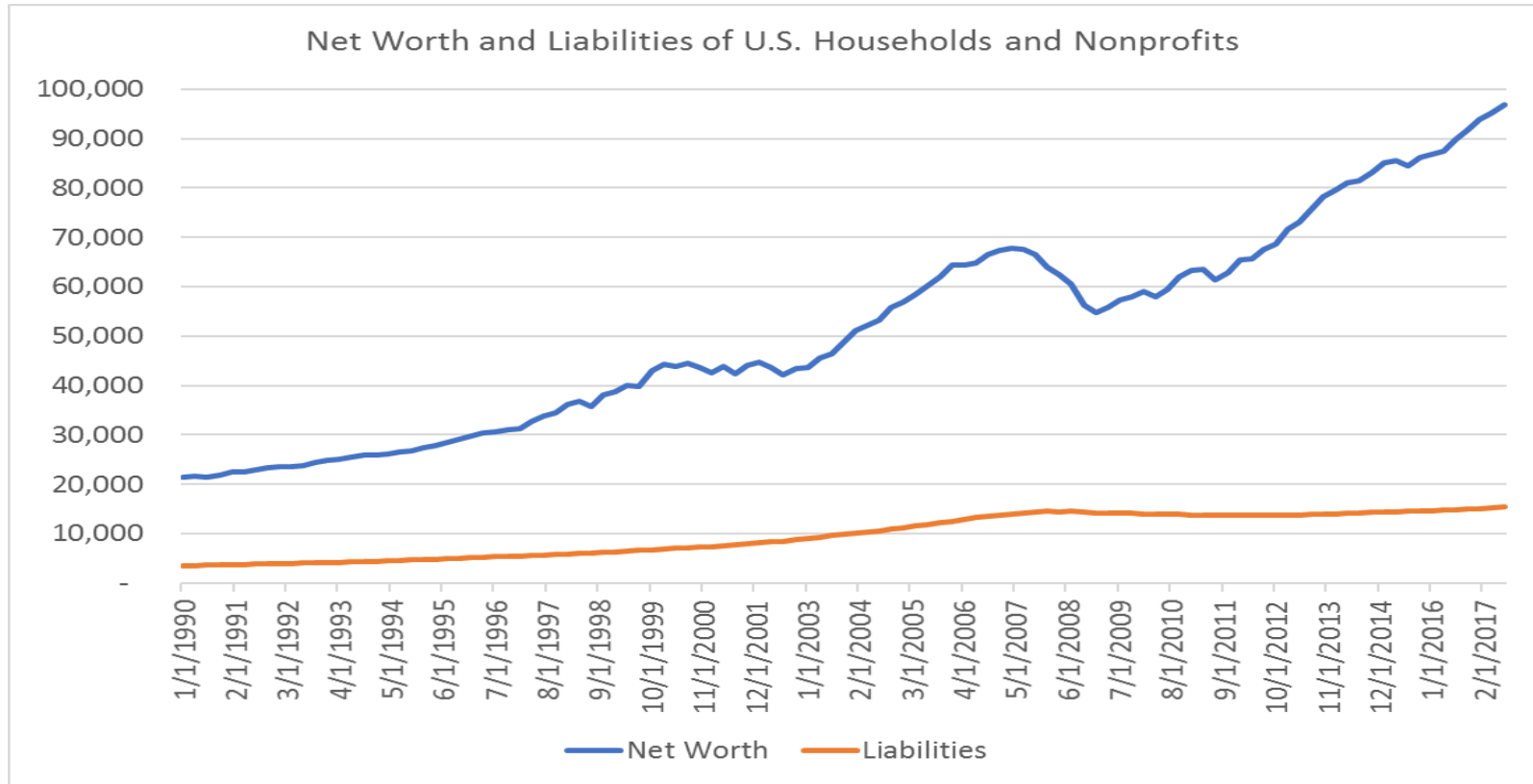
... GDP growth by primary component ...



. . . . consumers are 68% of the U.S. economy and continue to spend . . . .

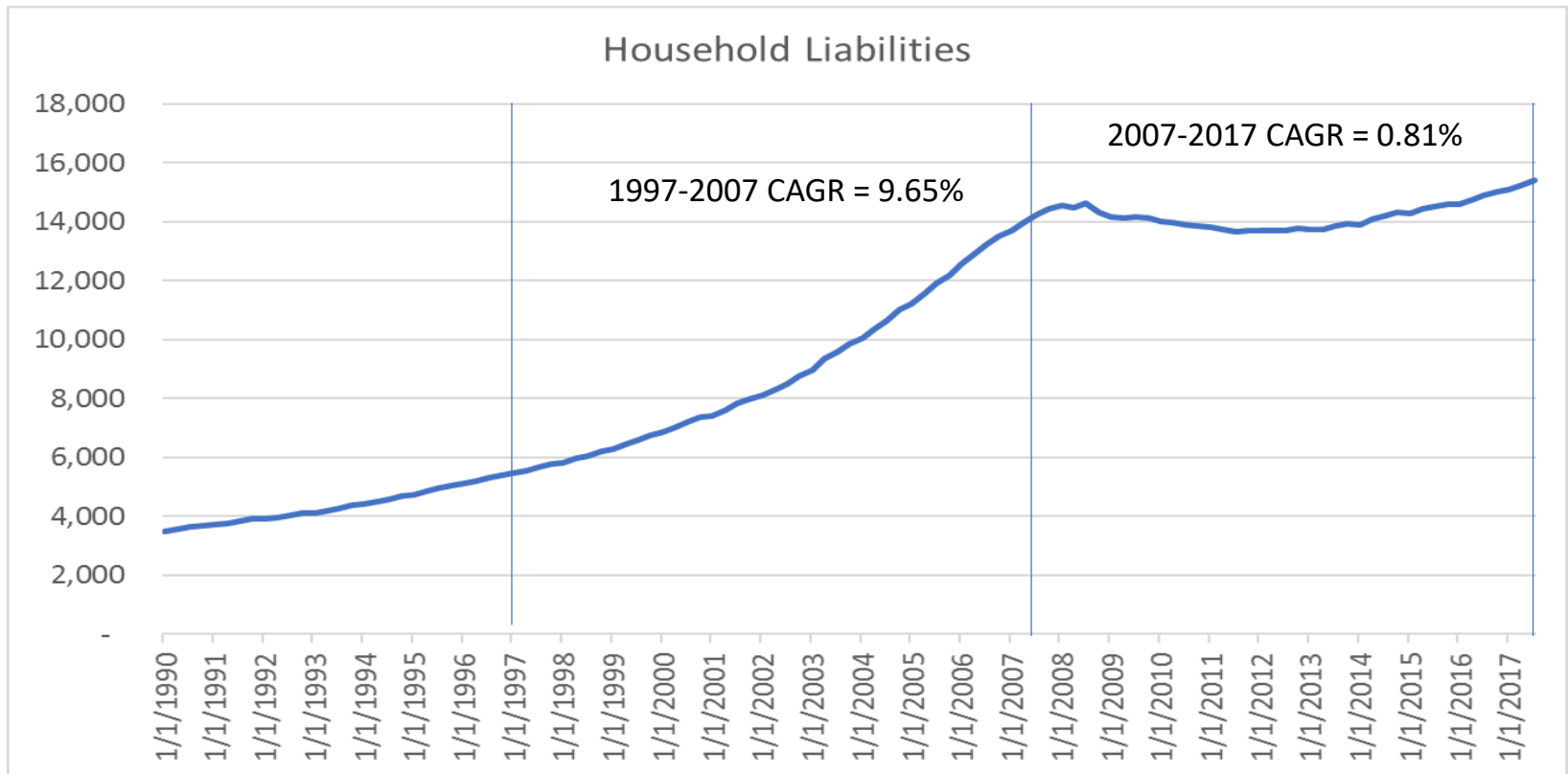


... why are household's spending? The wealth effect, and net worth is back ...

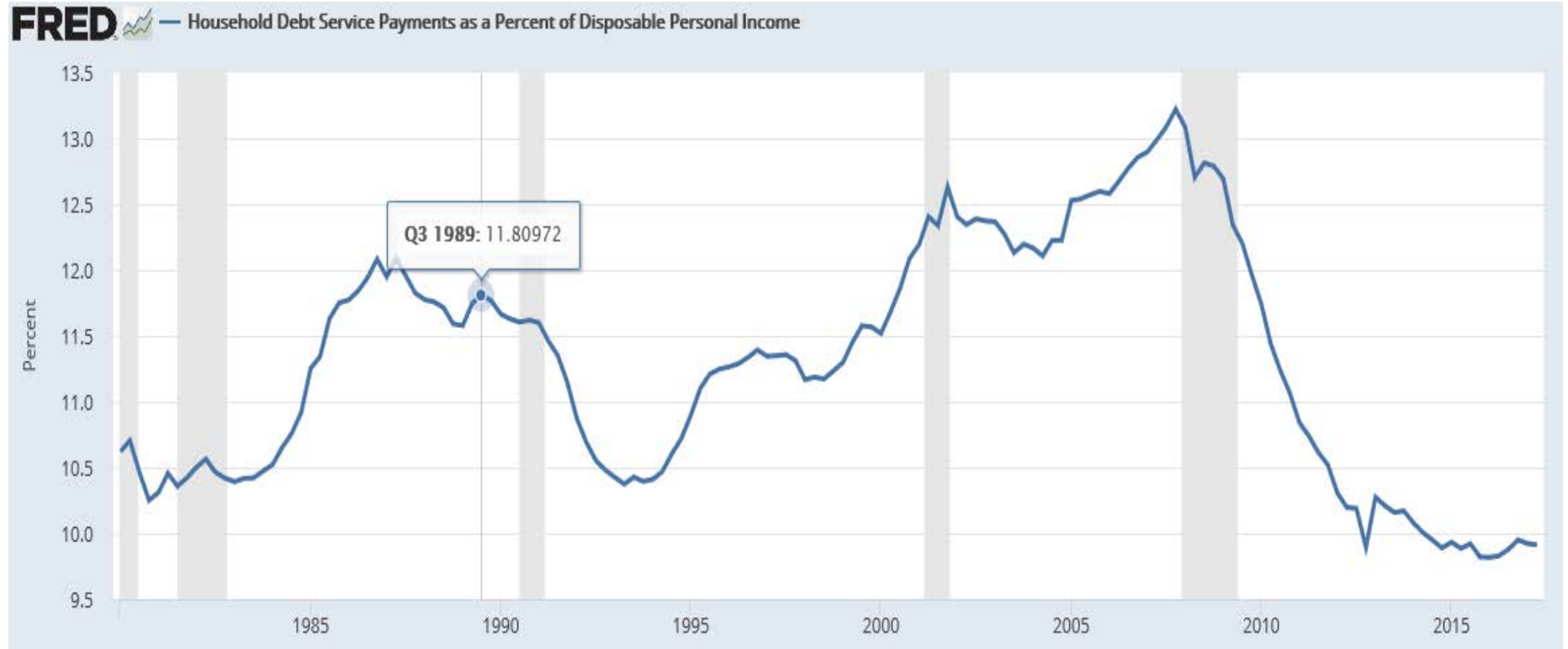




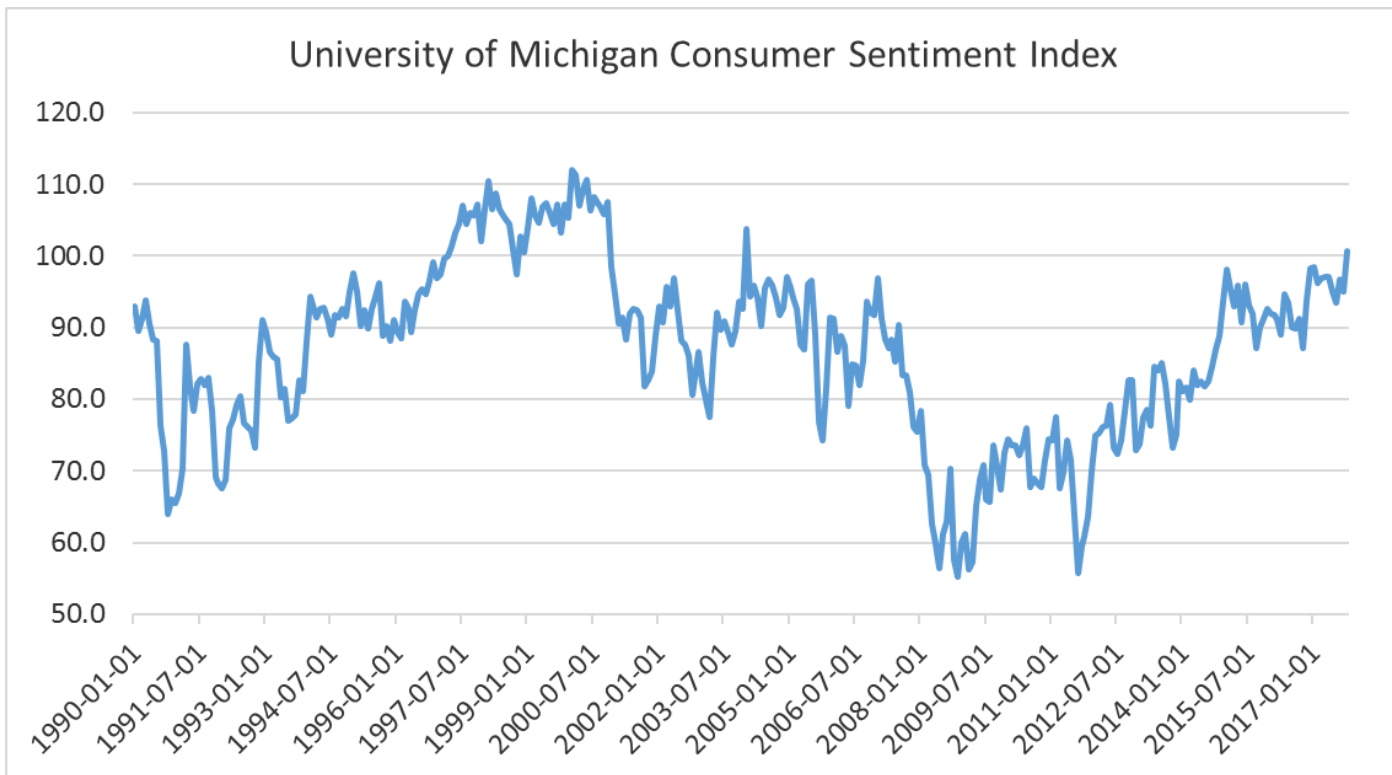
. . . . household liabilities growth remains low . . . .



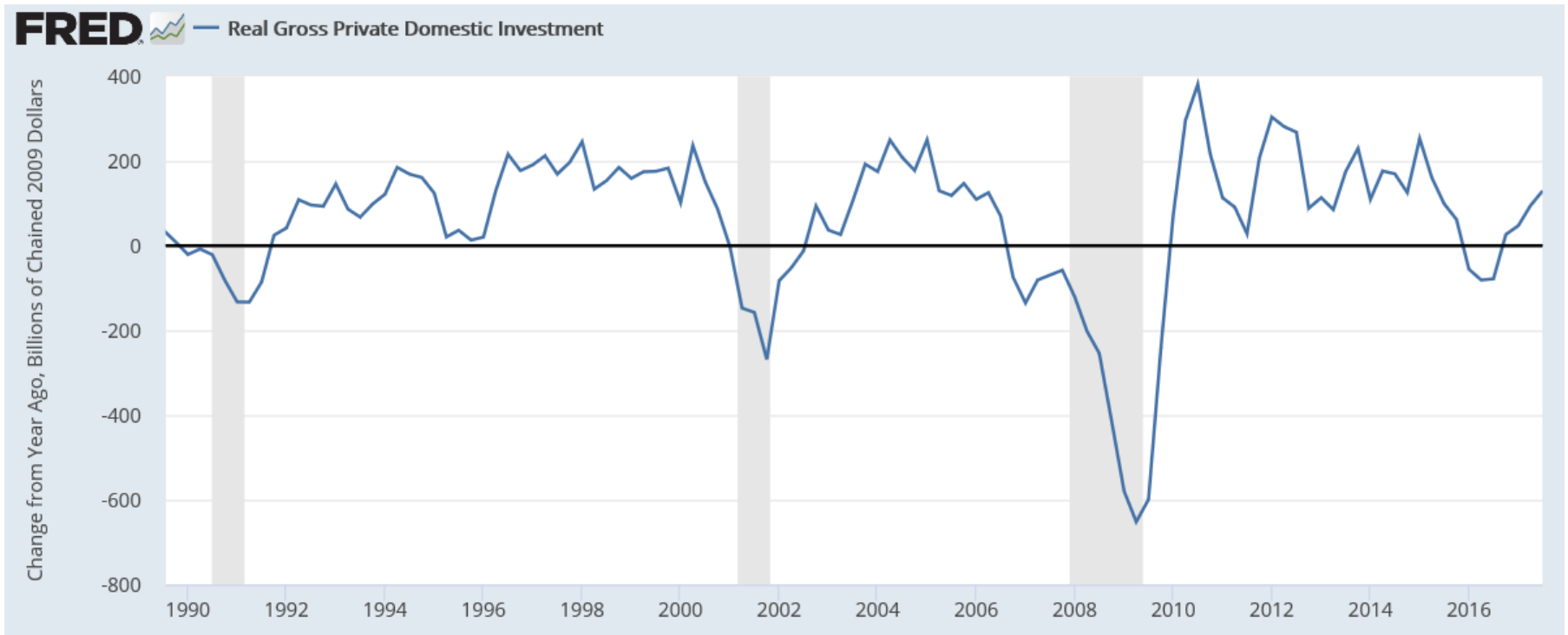
. . . leaving consumers with dry power . . .



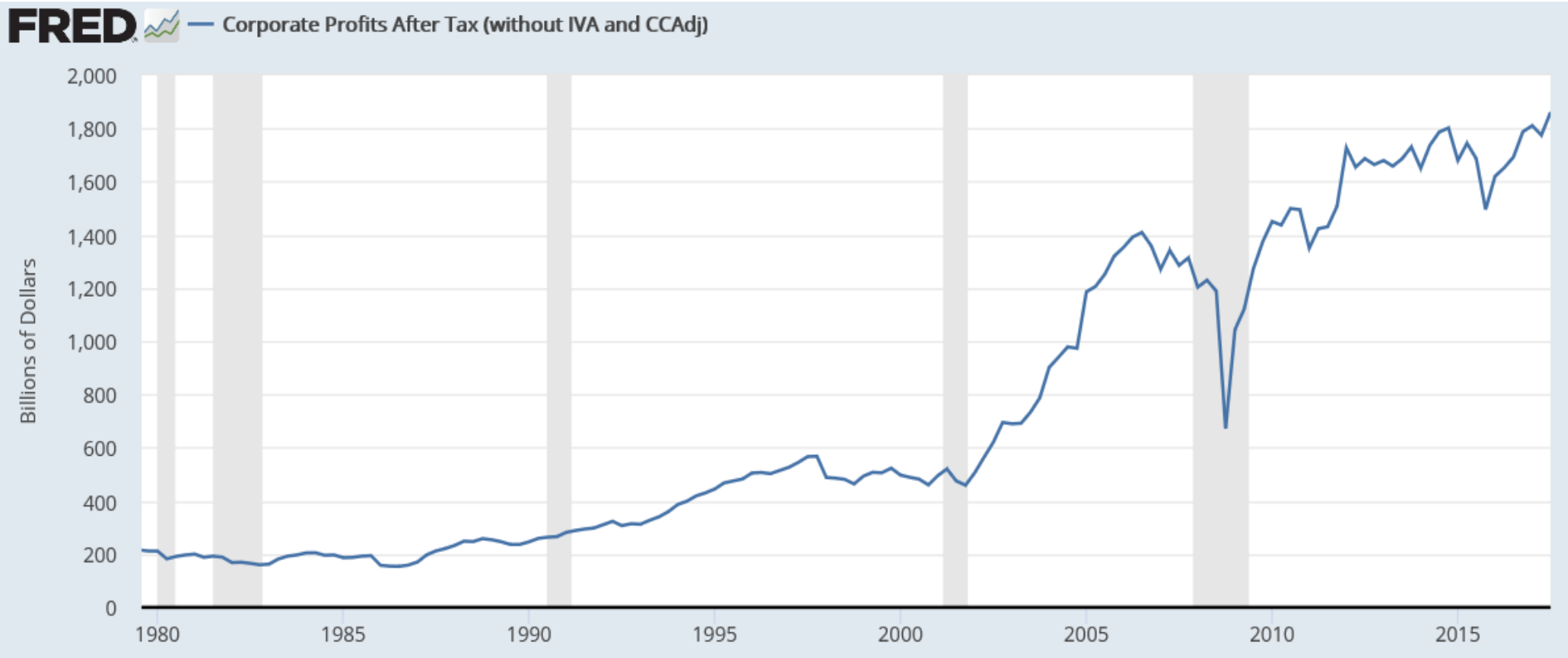
. . . . and confidence.



Why the continued GDP growth? Business investment will re-emerge . . . .



. . . . corporate profits are strong and will grow more with lower tax rates . . . .



. . . . and small businesses maintain that same optimism.

## Small Business Optimism Index Maintains at 107.5

Based on 10 survey indicators, seasonally adjusted, Jan. '00 – Nov. '17



## Economic Growth (demand for space)

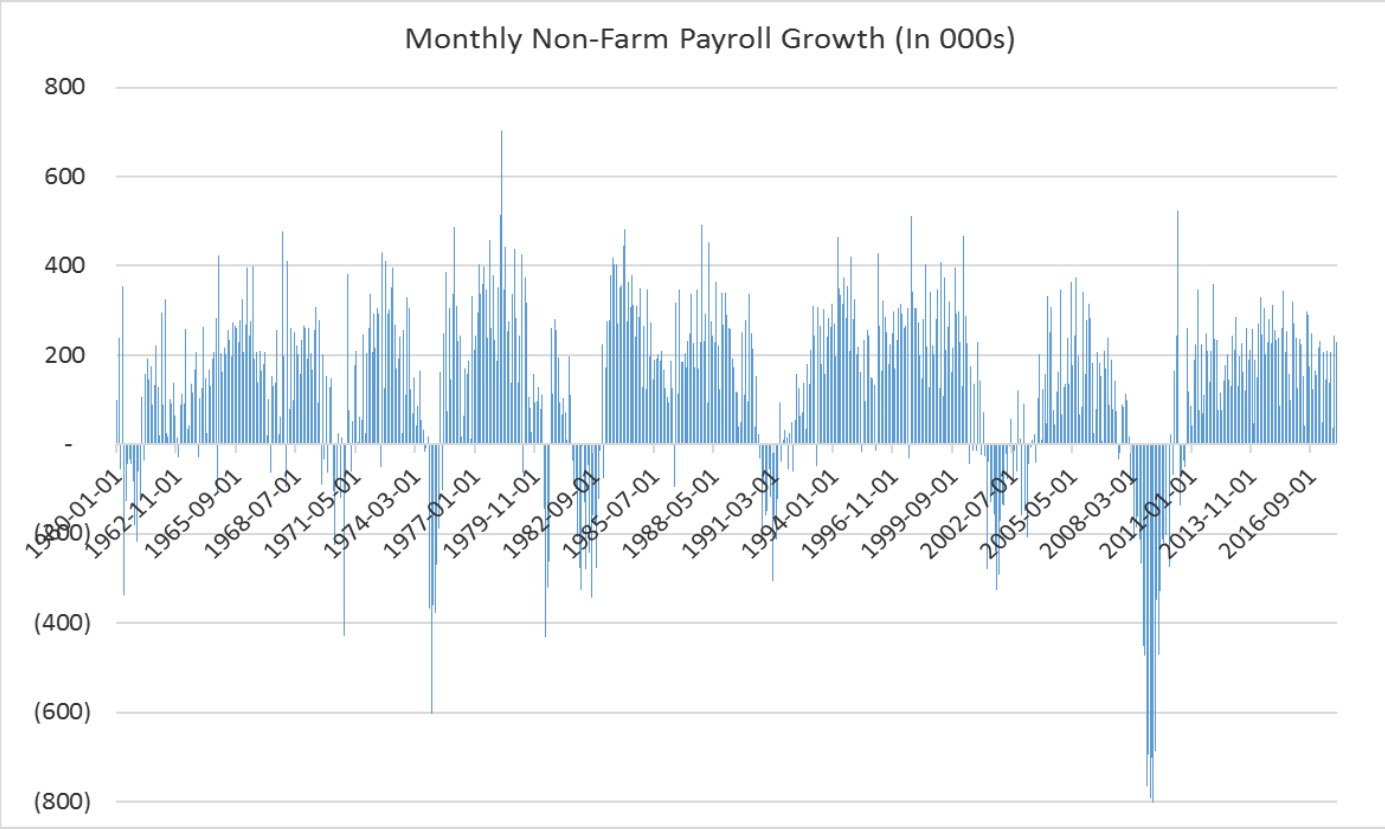
- GDP never hit a period of rapid growth post-Great Recession
- GDP will not take off like a rocket ship
- Consumers have high net worth, modest debt and low debt service payments, and will continue to be the stable force behind GDP growth
- Corporate spending will push growth

In summary, both consumption and business spending is well positioned for the coming 12-18 months

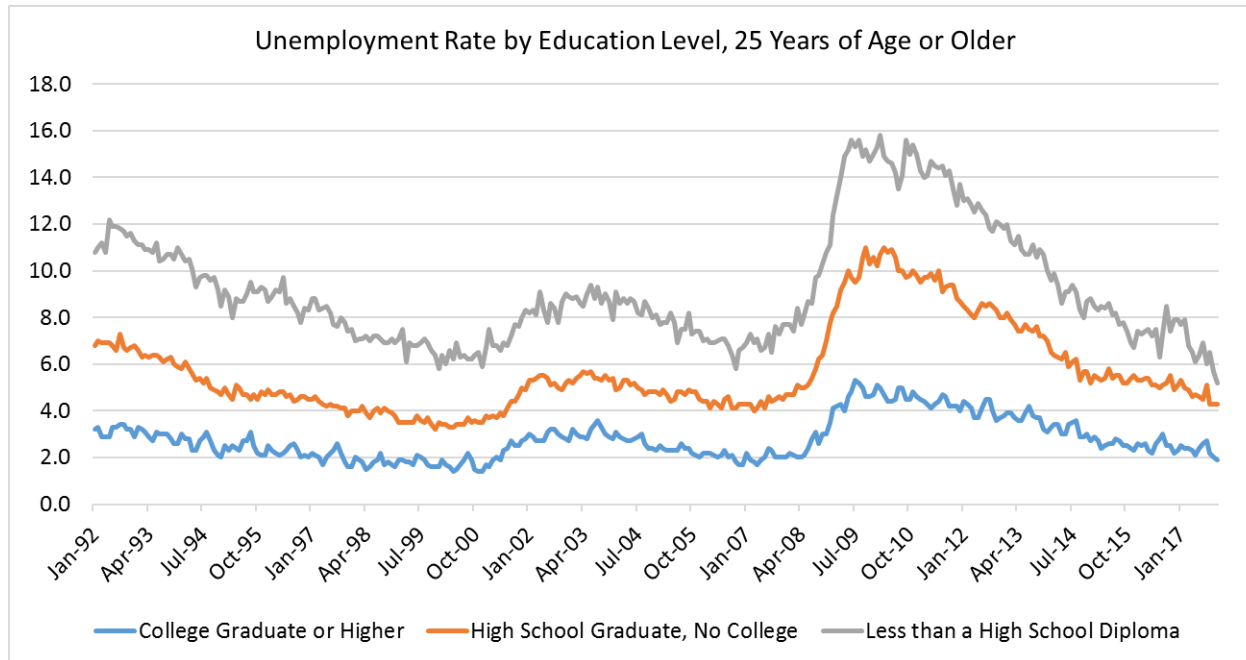
# Employment



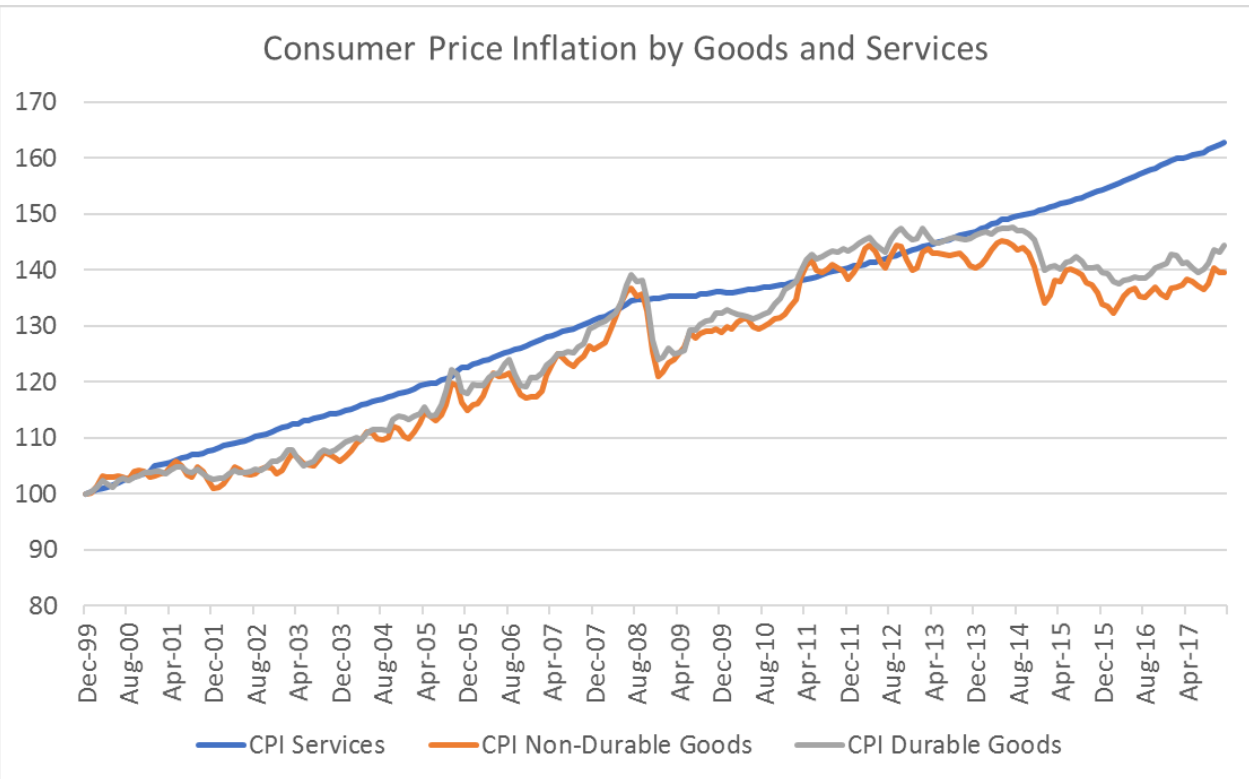
86 months of employment growth, the longest in history averaging 196,000 monthly jobs . . .



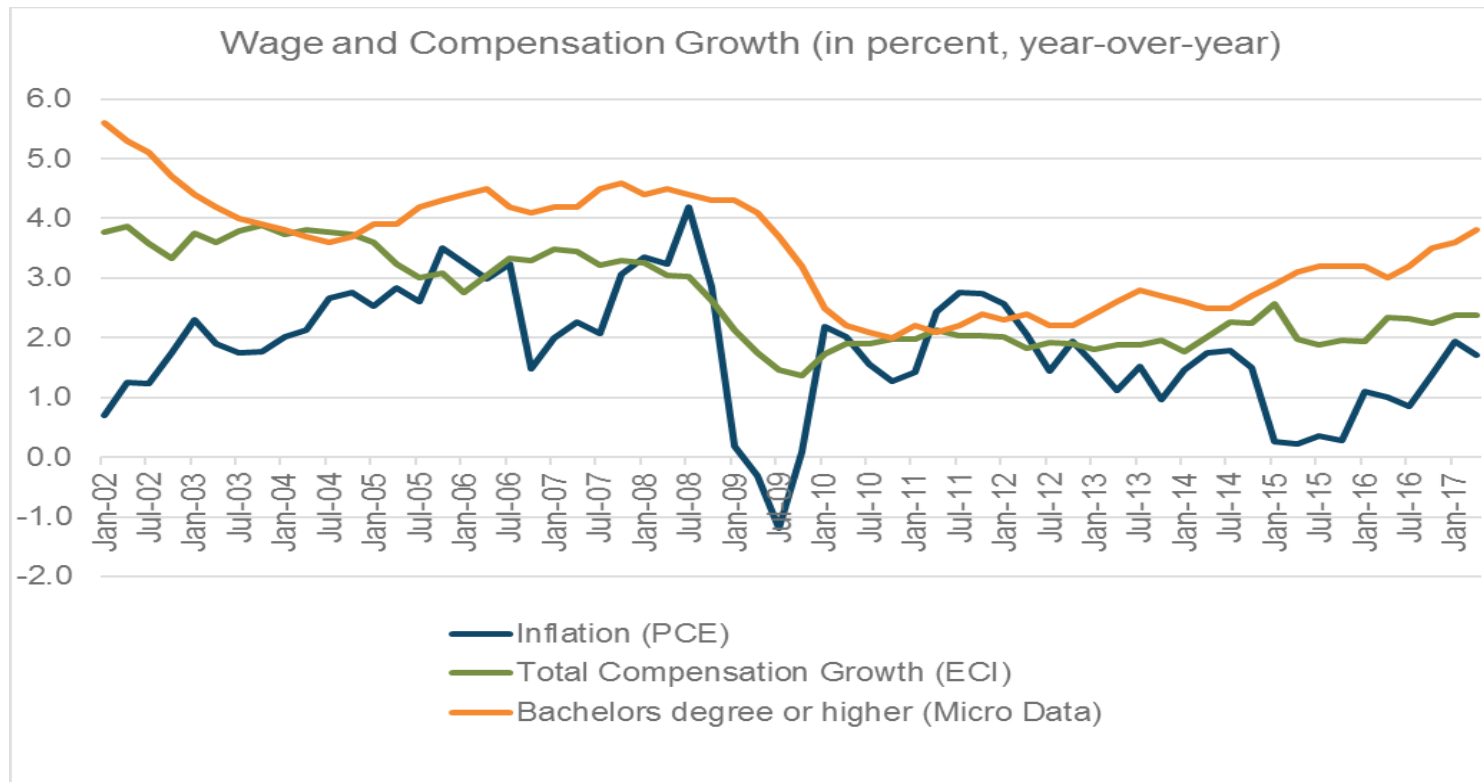
. . . . which has dramatically tightened the job market . . . .



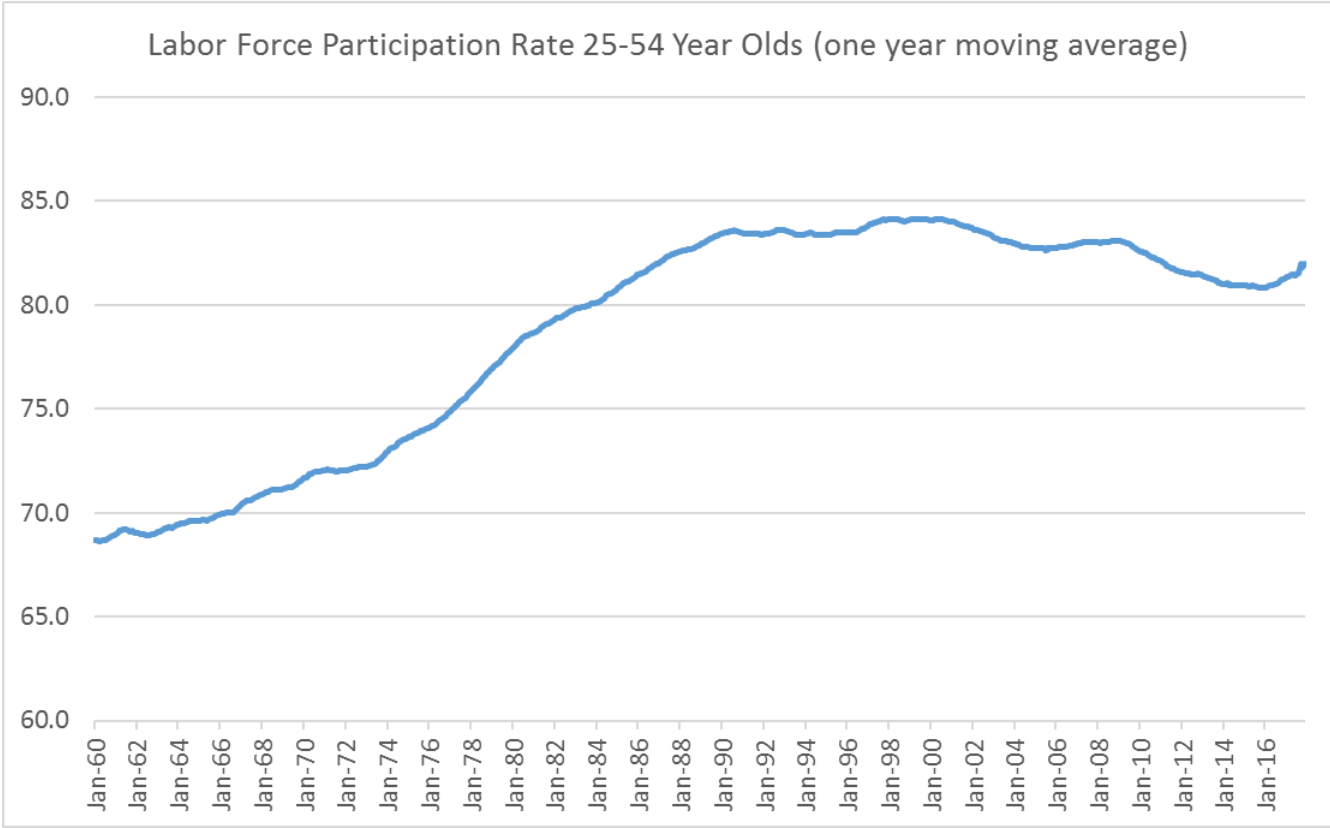
. . . . service labor costs have pushed service inflation faster than goods inflation . . .



... wages have been outpacing inflation since 2012 (Baby Boom retirement) ...



. . . . low unemployment and higher wages have increase labor force participation. . . .



## Wage inflation is emerging

- 4.1% current unemployment rate is the lowest in 16 years (at or below full employment)
- 86 months of month-over-month job growth limits the candidate pool
- 16.8 million jobs is the largest job growth in a U.S. expansion
- 143 weeks of initial unemployment claims remaining below 300,000
- College educated worker pool is fully employed

In summary, about 70% of everything we purchase is labor and labor rates will increase in the coming year.

U.S growth . . . . .

**Positive GDP growth risk factors:**

- Consumers remains confident
- Promise of lower corporate and personal tax rates
- Promise of reduced regulation, keeps businesses confident
- Possibility of repatriating corporate retained earnings

**Negative GDP growth risk factors:**

- Federal Reserve interest rate and QE bond sales
- Wage increases lifting inflation
- Disruptive international event(s), China, Russia, North Korea,
- Limited immigration (U.S. fertility rate is 1.9)
- Erosion of middle-class job through automation

## U.S economy, the coming year . . . . .

- GDP growth 2.75-3.0%, driven by business spending
- Employment growth 135,000-150,000 new jobs per month
- 10-Year U.S.T. 2.8-3.2%
- Cap rates turn up about 25 basis points
- Preferred Property type in 2018 remains Industrial
- Lack of productivity growth from the service sector



## Sustainable or Bubble

- Assets fully priced, but not speculatively priced
- Equity capital markets are in check, and stepped back in 2017
- Debt capital markets are at a sustainable level
- Space markets are not overbuilt
- GDP growth looks sustainable through 2018, probably 2019
- Wage inflation will push interest rates higher

In summary, sustainable.

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CHICAGO CHAPTER

## The Current Commercial Real Estate Environment: Sustainable or Bubble?

Mark J. Eppli, Ph.D.

Bell Chair in Real Estate, Marquette University

January 11, 2018

# Real Estate Holding Period Return Research



College of Business Administration  
Center for Real Estate

Determine Holding period Returns (i.e. Total property returns). . . .

. . . . .across the five major property types,

. . . . . after adjusting for risk,

. . . . . across geographic area, and

. . . . . across market employment size/growth

. . . . using the best data in the industry . . . .

- **The NCREIF, NPI Data**

- Quarterly data
- Income and appreciation components
- Maintained by property type (office, industrial, retail, hotel and apartment)
- Maintained by regions of the U.S. and at the MSA
- 2016Q4 market value of over half a trillion dollars and over 10,000 properties
- Limited to institutional property owners and mainly core assets

... apartments dominate holding period returns and risk-adjusted returns for 3, 5, 7, 10, and 15-year holding periods ...

### 7-year Holding Period Returns (1987-2016)

Property Type	Mean	S.D.	Sharpe Ratio
All	7.87%	3.56%	0.62
Apartment	<b>9.05%</b>	<b>2.81%</b>	<b>1.21</b>
Industrial	8.27%	3.75%	0.70
Office	6.99%	4.76%	0.28
Retail	8.68%	3.54%	0.85
Hotel	8.63%	4.43%	0.67

## Audience Question . . . .

What do you think the breakdown is between income and appreciation for the seven year holding period analysis for all NCREIF NPI properties:

- A. 7% income and 1% appreciation
- B. 6% income and 2% appreciation
- C. 5% income and 3% appreciation
- D. 4% income and 4% appreciation

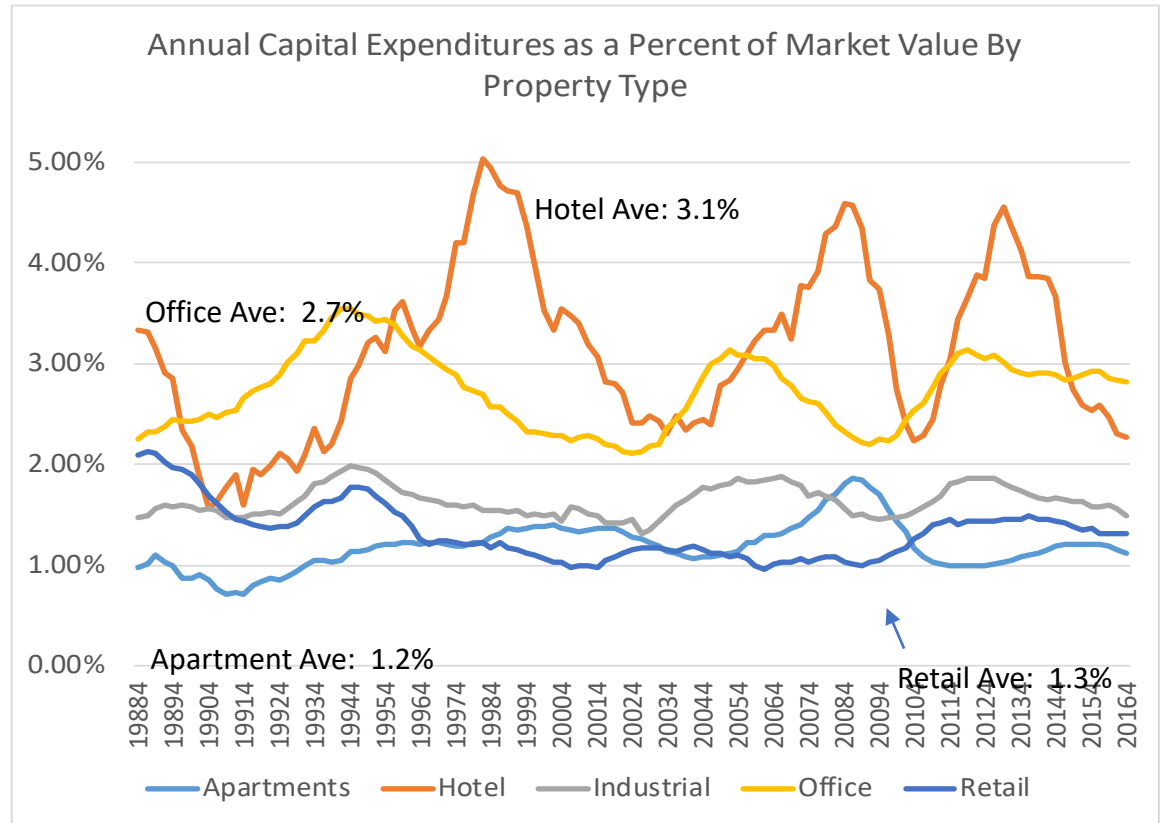
. . . . apartment returns are the best inflation hedge with inflation averaging 2.7% during the analysis time period . . . .

## 7-year Holding Period Returns by Income and Capital Appreciation Returns

Property Type	Income	Capital Appreciation	Total
Apartment	6.98%	<b>1.97%</b>	<b>9.05%</b>
Industrial	7.96%	0.30%	8.27%
Office	7.44%	-0.43%	6.99%
Retail	7.29%	1.33%	8.68%
Hotel	<b>8.95%</b>	-0.31%	8.63%



.... Annual Capital expenditures is consuming property appreciation for hotel, office, and industrial properties .....



Source: NCREIF data used in “New NCREIF Value Index and Operations Measures,” Michael S. Young, Jeffrey D. Fisher, and Joseph D’Alessandro, *Journal of Real Estate Literature*, 25:1 (2017), 221-235.

## 7-year Holding period returns including and excluding Cap Ex

### 7-year Holding Period Returns with and without Capital Expenditures

Property Type	Returns Excluding Cap Ex	Capital Expenditures	Holding Period Returns Including Cap Ex
All	9.86%	1.99%	7.87%
Apartment	10.22%	<b>1.18%</b>	<b>9.05%</b>
Industrial	9.89%	1.62%	8.27%
Office	9.71%	2.72%	6.99%
Retail	10.02%	1.34%	8.68%
Hotel	<b>11.71%</b>	3.10%	8.63%

# Key Research Takeaways

- Apartment returns dominate the other property types when measuring
  - Unadjusted returns
    - Risk-adjusted returns
    - Across geographic regions
    - Across city tiers
- Apartment provide anecdotal hedge for inflation (i.e. positive property appreciation)
- Apartments have the lowest ratio of Annual Cap Ex to Property Value of the property types
- Commercial real estate returns may be challenged in the coming decade as cap rate compression no longer prop-up property appreciation rates

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